

# INFANTRY ★BUGGLER★

THE OFFICIAL PUBLICATION OF THE NATIONAL INFANTRY ASSOCIATION

**MANEUVER  
WARFIGHTER  
CONFERENCE ISSUE**

**RANGERS  
LEAD THE WAY**

**'THE BOYS OF  
POINTE DU HOC'**

**RANGER**



## 2019 DOUGHBOY AWARDS



**FALL 2019**

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# CONTENTS

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## ★ ARTICLES ★

7 Rangers Lead the Way

14 'The Boys of Pointe du Hoc'

16 2019 Doughboy Awards

## ★ DEPARTMENTS ★

4 Messages from the Chairman, President and Chief of Infantry

18 America's Newest MOH Recipient

19 Break Out the Champagne...We're Celebrating a Milestone

20 News and Awards

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**ON THE COVER:** A RANGER STUDENT COMPLETES THE LOG WALK, COMMANDO CRAWL AND MONKEY CRAWL, TOUCHING THE RANGER TAB AND DOING A PULL-UP BEFORE HE IS ORDERED TO DROP 30 FEET INTO VICTORY POND. *Photo courtesy of the Ranger Regiment Public Affairs*

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## Call for Submissions

**Do you have an opinion concerning one of the stories in this issue?** We would like to print your responses in our Letters to the Editor column. **Have you researched a topic that is of interest to Infantry Soldiers?** Submit it to us as an article for the *Infantry Bugler*. **Do you have personal experiences or valuable lessons learned that would benefit other readers?** Let us be your vehicle for delivering those thoughts. Send your submissions to [bugler@infantryassn.com](mailto:bugler@infantryassn.com).

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## From the Chairman



LTG (Ret) Thomas F. Metz

“You can’t see an Infantry squad—it is an idea that only exists when jointly held by its members,” wrote COL William Deputy in 1958 while working in the Office of the Chief of Staff, Army.

GEN Deputy would become the first U.S. Army Training and Doctrine Command (TRADOC) Commander and very possibly has had more impact on today’s Army than anyone. His legacy lives in all the training and

education models currently espoused at the Combat Training Centers and within the institutions of TRADOC. What GEN Deputy was telling is that a squad has to be of one mind and one mindset. That mindset usually ends up being that of the leader, the one who sets the pace and the standards—the leader who has the most difficult job in the Army.

The tough job of being an Infantry squad leader (SL) is hard for all the right reasons. First and foremost, the squad is the first organization to make contact with the enemy on any mission. The squad leader is the first to make decisions. The squad leader is the representative of the commander at all times and places.

The problem is that the squad leader is also the least experienced, least trained, least educated, least knowledgeable in the ways of the military and has the least amount of trained, educated and experienced subordinate leaders to assist in the conduct of the fight. His squad members are less experienced, less trained, less educated in the military and probably less mature.

Working through the team leaders the SL must train, educate and plan for the other eight members of his squad to be able to successfully carry the fight to the enemy. We should all ask ourselves if NCOES prepares them well enough in the little time they serve before they find themselves in a SL’s position? What else can we do?

Everyone from Secretary of the Army, Army Chief of Staff to battalion level leadership, before making a decision that will impact the squad, might consider asking themselves: “Will this decision make the squad leader’s job easier or will it impact him in a manner that will complicate it?” Everything everyone in leadership does should make an effort at improving the plight of the squad leader, be attentive at making his job less challenging, and assist him in his efforts to train his Soldiers to close with and destroy our enemies.

GEN Deputy summed up the role of the squad leader quite well: “Few squad leaders are doctors of philosophy—some are more articulate than others, but prudence suggests that we simplify their tasks as much as possible and this is where the battle drill and the team system relieve the squad leader of at least half of his requirement for battlefield explanation. Those who claim that this deprives him of his prerogatives underestimate the size of the problem which remains to confront him. To decide, under fire, where the enemy is—how to approach him—how to use the terrain—how to control his teams—inspire his men—and how to keep the squad’s mental picture alive, is challenge enough for any man.”

Therein lies the job of the U.S. Army Infantry squad leader—the hardest, toughest, most demanding job in the Army. They deserve everyone’s assistance!

## From the President



COL (Ret) Robert E. Choppa

Congratulations to the National Infantry Museum Foundation which celebrated the museum’s 10th Anniversary. Special thanks and congratulations to all of the great retired leaders that made it possible MG Jerry White, LTG Carmen Cavezza, LTG Tom Metz, COL Greg Camp, Mr. Ben Williams, and COL Dick Nurnberg.

We have magnificent and remarkable women who make the NIA a success. Please extend of the special thanks to Stephanie Haveron, Karen Wallace and Jill Tigner. Without them, we would not succeed.

We want everyone to know that Victoria McDermott, president of **Phantom Products**, has provided magnificent support to the NIA. Since 2004, they have supported the NIA and are our official SPONSOR. Thank you, Phantom, for all you have done for the NIA.

We have a Partnership with the Association of the United States Army (AUSA). We formed this partnership in 2018 and it allows the NIA to give each new member an annual membership to AUSA. We also get preferential booth locations and support at AUSA Conferences. We are also partners with the National Infantry Museum and together we have started a new program called Friends of the Museum. When you sign up with the NIM you will now also receive a free one-year membership to the NIA.

We are thankful for all our members. We have 6,405 lifetime members, 3,200 annual members and 51 Corporate Members. Please help us recruit more! We want to thank all of our Members for their phenomenal support of the NIA.

Please make note of these upcoming events. On 6 and 7 September, the NIM will host the Gold Star Families Dinner and the Global War on Terrorism Rededication.

The U.S. Army Maneuver Center of Excellence hosts the Maneuver Conference, 9-13 September. During the conference, the U.S. Army Infantry hosts the Doughboy Award Dinner, held in the National Infantry Museum. The Doughboy Award is given in three categories, officer, non-commissioned officer and civilian. This year, the Chief of Infantry has selected GEN (Ret) Stanley McChrystal as the officer and CSM (Ret) Michael Hall as the NCO recipient. There is no civilian award this year. The Doughboy Dinner would not be a success without the magnificent support of our generous Doughboy Dinner Donors. **Bell, BAE, Lockheed Martin, Raytheon, Northrup Grumman, Boeing, First Command, Chattahoochee Valley AUSA, SAIC, GDIT, Synovus, L3 Technologies, Federal Business Council** and hopefully others.

On Veterans Day, all of the 69 Doughboy Award recipients will be honored with the Doughboy Pavers unveiled along the Path of Honor leading to Patriots Park and Sacrifice Field.

I hope you can join us for these important events.

## Investing in Leaders



BG David M. Hodne

Every Soldier that enters the U.S. Army Infantry School arrives at Fort Benning with enormous potential. At a minimum, this potential manifests in gaining a new skill or credential necessary to increase readiness in the force. Ideally, however, this potential manifests in vast improvements in maturity and confidence in our graduates. All benefit from the explicit and tacit leadership lessons gained through both quality instruction and through bonds developed with new teammates. Some of our students arriving here are

already leaders in our Infantry formations. These seasoned officers and noncommissioned officers attend a wide variety of our functional or career courses, and because of their experience, also play an important role in adding value to the instruction. Other students here might be new to the Army, but realizing their untapped potential often depends on us for inspiration. In them, lies our future. The security of our nation relies on their ability to respond to future challenges we have yet to comprehend. As our Infantry School has done for over a century, there is no more important task than training and developing these future leaders.

As the Director of the Soldier Lethality Cross Functional Team (SLCFT) within Army Futures Command (AFC), I previously shared many of the remarkable materiel capabilities we will field to formations expected, to close with and destroy the enemy in close combat. By the time, this column goes to print, we expect to issue the first Enhanced Night Vision Goggle – Binocular (ENVG-B) to an Infantry unit. This fielding will mark the first capability delivered by Army Futures Command. Last month, I also had the opportunity to examine the initial prototypes of the Next Generation Squad Weapon (NGSW). The exponential increases in situational awareness and firepower offered by both of these systems will make our formations far more lethal than they already are. I am incredibly proud of the hard work of a host of scientists, researchers, engineers, acquisition experts and Soldiers who contributed to developing these materiel solutions necessary for overmatch. As the Chief of Infantry within Training and Doctrine Command (TRADOC), however, I remind leaders that while materiel solutions are important, they are also insufficient. Rather, our investment in developing future leaders will ultimately make a profound difference on a distant battlefield.

Informed by observations during the last year, I am incredibly proud of the efforts of our instructors in developing the leaders of tomorrow. Throughout the entire Infantry School, our Infantry Basic Officer Course Platoon Trainers, Ranger and Airborne School instructors, Drill Sergeants, Sniper and Bradley Instructors, Officer Candidate School and Non-Commissioned Officer Academy cadre and so many others throughout dozens of functional courses, continue to represent the very best who return to Fort Benning from a wide variety of Infantry formations. Each and every day, these talented instructors show students and newly arriving peers, “what right looks like.” These instructors recognize the importance of setting conditions to ensure proper learning occurs, and in doing so, establish the environment for effective training. Conversely, our Infantry School instructors also recognize that compromising standards is the surest route to mediocrity. In every respect, they demonstrate the courage to ruthlessly enforce, and adhere to, all standards. Lastly, I’m proud to report that our students, like many of you once were, understand they are accountable for their own learning.

To our *Bugler* readers still in our Infantry formations, I applaud you as well for your investment in developing our Infantry leaders in the field. Together, we share a common view that effective training meets published standards, pushes capabilities, challenges decision-making skills and ultimately instills confidence in Soldiers and Leaders. It is important that we teach our subordinates how to train. By teaching our subordinates how to train correctly, we ensure tomorrow’s Army is ready. Our shared goal is to train in a manner where drills become instinctive, and we must coach leaders to pursue expertise and not just proficiency. Repetition, of course, is essential to this end.

Today’s Army still hosts a high degree of “combat experience,” however much of this experience reflects experience in counterinsurgency that may only be partially relevant for other contemporary challenges. Developing leaders is one of the most important endeavors within the Army profession. Furthermore, developing the right leader competencies remains vital to establishing the core of “expert knowledge” essential to winning wars and defines the Army as one of the noblest of professions. Lastly, developing leaders who can fight and win on the modern battlefield will be the surest source of overmatch against our adversaries. Thank you for your commitment to developing these future leaders.

I am the Infantry! Follow Me!



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# Rangers Lead the Way

When the Chief of Staff of the Army GEN Creighton Abrams ordered the formation of the Ranger Battalions in 1974, he directed that they would set the standards for the Army. “The battalion is to be an elite, light and the most proficient infantry in the world,” Abrams said. “A battalion that can do things with its hands and weapons better than anyone.”

Abrams emphasized the professional unit excellence stems from individual Ranger personal excellence and character. Members of the 75th Ranger Regiment live this charter both personally and professionally every day.

The 75th Ranger Regiment consists of five battalions, stationed at Fort Benning, Georgia, Hunter Army Airfield, Georgia and Joint Base Lewis McChord in Seattle, Washington. Each battalion has its own unique lineage.

## 1ST RANGER BATTALION

In 1973, Army Chief of Staff Creighton Abrams issued the order to activate the first battalion-level Ranger unit since

## THE RANGER CREED

**R**ecognizing that I volunteered as a ranger, fully knowing the hazards of my chosen profession, I will always endeavor to uphold the prestige, honor and high esprit de corps of my ranger regiment.

**A**cknowledging the fact that a ranger is a more elite soldier, who arrives at the cutting edge of battle by land, sea or air, I accept the fact that as a ranger, my country expects me to move further, faster and fight harder than any other soldier.

**N**ever shall I fail my comrades. I will always keep myself mentally alert, physically strong and morally straight, and I will shoulder more than my share of the task, whatever it may be, one hundred percent and then some.

**G**allantly will I show the world that I am a specially selected and well-trained soldier. My courtesy to superior officers, neatness of dress, and care of equipment shall set the example for others to follow.

**E**nergetically will I meet the enemies of my country. I shall defeat them on the field of battle for I am better trained and will fight with all my might. Surrender is not a ranger word. I will never leave a fallen comrade to fall into the hands of the enemy and under no circumstances will I ever embarrass my country.

**R**eadily will I display the intestinal fortitude required to fight on to the ranger objective and complete the mission, though I be the lone survivor.

**RANGERS LEAD THE WAY**

# ★ RANGERS ★

World War II. The 1st Battalion (Ranger), 75th Infantry officially entered service January 31, 1974, at Fort Benning, Georgia.

## 2ND RANGER BATTALION

Activated eight months after the first battalion, The 2nd Battalion (Ranger), 75th Infantry made its home in Fort Lewis, Washington. The first group of cadre was trained in Fort Benning. In April 1975, the battalion conducted its first training event and progressed from individual to team, squad, platoon and company training. After the completion of an externally-evaluated battalion exercise, Chief of Staff Abrams declared the battalion “worldwide deployable,” marking the start of a series of rigorous training events conducted under varied environmental conditions around the world.

## 3RD RANGER BATTALION

Following the successful use of Ranger battalions in Operation Urgent Fury in Grenada, the Department of the Army ordered the activation of the 3rd Ranger Battalion. In April 1984, a small cadre arrived at Fort Benning to begin the selection process. The battalion was officially activated in October of that year.

## REGIMENTAL SPECIAL TROOPS BATTALION (RSTB)

Responding to the war on terror and the changing nature of Ranger operations, Army officials activated the Regimental Special Troops Battalion in October 2007.

## RANGERS LEAD THE WAY

The Rangers iconic motto Rangers Lead the Way was coined during the allied invasion of Normandy. During the landings, several units were pinned down in the Dog White sector of Omaha Beach when GEN Norman Cota approached and demanded a group of soldiers to identify their unit.

“Fifth Rangers,” a soldier yelled.

After some expletives, Cota replied, “Rangers! Lead the way!”



This battalion provides increased capabilities during combat operations by conducting command, control, communications and other intelligence functions in support of the Ranger Regiment and other special operations task forces.

The battalion is made up of four companies and is based at Fort Benning.

## RANGER ASSESSMENT AND SELECTION

Ranger Assessment and Selection, known as RASP, is an intense, eight-week course designed to test a Soldier’s physical and mental strength under extreme conditions. Candidates must earn the right to don the tan beret and become a member of the 75th Ranger Regiment.

In 2001, the Rangers switched from a black beret to a tan beret, as the black beret had become the Army standard. Since that time, the tan beret has become a symbol of strength and excellence, and one of the highest honors an Army Soldier can achieve. Upon successful completion of RASP, candidates will receive the beret and the 75th Ranger Regiment Scroll, signifying entry into one of the most distinguished special operations units in the world.

## RANGER SCHOOL

Ranger School is the Army’s premier small unit leadership course for Soldiers. All members of the 75th Ranger Regiment are expected to attend and complete Ranger School either before or after their selection into the regiment. ★

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# Success: From Darby onto Dahlonega

Many view the Ranger Course as one of, if not the toughest leadership school in the Army. The first key to success in the course is individual preparedness, including physical fitness and several basic Soldier skills. A large amount of attrition occurs in just the first week of the course during the Ranger Assessment Phase (RAP week). Just as a gladiator would prepare before entering the arena, prospective Ranger students must prepare for the course to be able to: pass the Ranger Physical Assessment (49 push-ups, 59 sit-ups, run five miles in 40 minutes, and do six chin-ups); ditch equipment while in the water and then swim 15 meters in uniform; complete the Ranger Tactical Tasks required in Ranger School (M249/M240 proficiency, claymore mine proficiency, ASIPS and MBTR radios proficiency); demonstrate dismounted land navigation proficiency during hours of limited visibility into daylight; and foot march 12 miles in three hours with rucksack, field load carrier and M4.

Resilience and mental toughness may be the most important factors behind an individual's success in Ranger School. All students, regardless of sending unit or that individual's strengths, capabilities and capacity, will face adversity and challenging days throughout the course due to the arduous environment, austere living conditions and food and sleep deprivation. However, the student who can abandon his or her own comfort levels and mentally combat negative emotions will be much more likely to succeed than one who does not rebound from those and succumbs to self-pity.

Another key to success is for Ranger students to treat the patrols as if they were real, whether the patrols are the earlier cadre-led non-graded training or the subsequent student-led graded patrols. The students who can approach the training as if their lives depended on their decisions and actions are better able to make decisions based on Mission, Enemy, Terrain and weather, Troops and support

available, Time available, Civilian considerations (METT-TC).

The Ranger Course is a physically and mentally challenging leadership school. Those students who prepare their minds and bodies prior to arrival, and persevere to overcome sometimes seemingly insurmountable odds, will progress onto the Mountain Phase in Dahlonega and continue in their pursuit to earn the right to bear the coveted Ranger Tab.

*CPT Anthony D. Capozzi serves with 316 Armor Brigade, 3-16 Cavalry Squadron, Fort Benning, Georgia and is the Director of Reconnaissance for the Reconnaissance and Surveillance Leadership Course (RSLC). ★*

*SFC James K. Grayson serves as the Ranger Instructor Training and Education Program (RITEP) Non-Commissioned Officer in Charge for 4TH Ranger Training Battalion, ARTB, Fort Benning, Georgia.*



# The Climb: Preparation for the Mountain Phase of Ranger School

Each year, approximately 2,000 Ranger students arrive at Camp Frank D. Merrill to begin the notoriously challenging Mountain Phase of Ranger School. Historically, between 70 and 80 percent of the 2,000 students that begin the Mountain Phase are successful on their first attempt and move forward to Camp James E. Rudder to begin the final phase in the Florida swamps. Of the 25 percent that remain for a second attempt, approximately 75 percent succeed after additional training. Put simply, 1,500 of the initial 2,000 students go forward after one attempt, and 375 will move to Florida after their second. The final 125 will be dropped from the course, or, if they have earned it through some other means, held for a third and final attempt. Although many Soldiers fail in their first attempt in the Mountains, chances of success can be multiplied through academic and physical preparation.

The diverse student population is a challenge for the instructors in the Mountain Phase of Ranger School. Ranger students come from all MOSs and bring varying degrees of tactical and technical

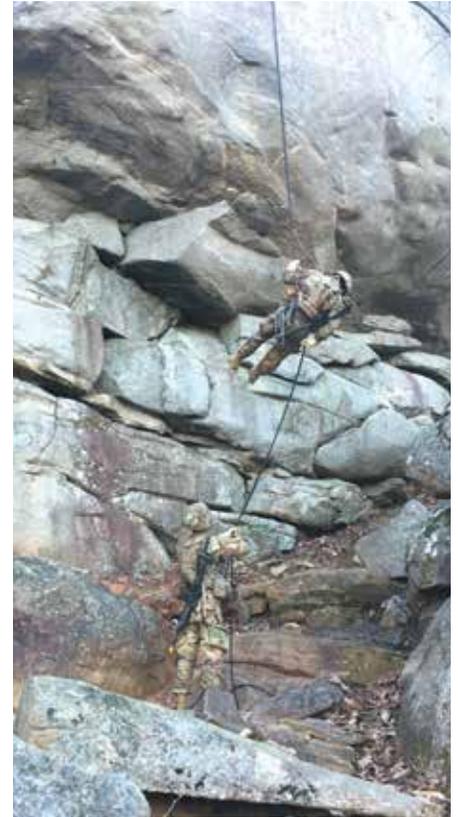


proficiency. However, none of these characteristics matter. Instructors see a student as a shaved head without rank, deployments or prior experience. Ranger School is one of the last courses in the Army that levels all candidates on the same playing field.

Successful students understand the tactical context of the course. Far too often, instructors overhear students say something to the effect of, “All of these tactics are outdated. We’re not in Vietnam.” A hard fact lost on many Ranger students is that the course is not intended to mirror the Army’s most recent conflicts in Iraq and Afghanistan. Over the past 18 years, deployed military personnel have generally enjoyed the relative comfort and security of well-supplied Forward Operating Bases. The Ranger Field Training Exercises are intended to simulate conditions on a battlefield shared with a near-peer enemy. In such an environment, no single force will establish dominance in the air or on land. Therefore, all operations are conducted as an infiltration. Every aspect of life is conducted tactically, and maintaining a limited signature will be the difference between mission accomplishment and utter annihilation. When students realize this, they begin to appreciate the level of planning and redundancy inherent in the combat techniques classes.

The tactics taught at Ranger School are aligned with Army Doctrine. Battle Drills 1-4 should be second nature for those who resolve to pass the course. Ranger school requires more than physical fitness. Success requires students to lead squad and platoon-sized elements through simulated combat operations. Doctrinally grounded knowledge and competence will lead to confidence, and inevitably, to excellence.

Students should come with the prerequisite competence to remain flexible. As in real combat operations,



conditions on the ground will seldom reflect the perfect image on a map, or the information from higher’s OPORD/FRAGO. The ability to make sensible changes on the ground is borne out of hard lessons learned or doctrinal knowledge.

The Mountain phase of Ranger School is challenging. The harsh terrain, coupled with a lack of sleep and nutrition, tests even the most experienced warrior. Here, one will find the old adage rings true, “We don’t rise to the level of our expectations, we fall to the level of our training.” ★

*1LT Hayden Whetstone currently serves as a Platoon Tactical Trainer in A CO 5th Ranger training Battalion.*

*1SG Alan Sutton has served as a Ranger Instructor and Ranger Company 1SG in A CO And HHC 5th Ranger Training Battalion.*

BY CPT ANDREW BORDELON

## Surviving the Swamps

# Ranger Instructors' Perspectives on Success in the Florida Phase of Ranger School

The most successful students in the Florida Phase of Ranger School are those that earn their tab daily, maintain a team-mindset and critically think through problems. Ranger students are nearing their physical and mental limitations when they arrive in Florida, having already attrited themselves in the Benning and Mountain Phases. Ranger instructors easily identify students that lost the team mentality and transitioned into “self-preservation” mode. The Florida Phase requires students to critically think through situations with their Squad and Platoons to solve tactical problems more complex than what they experienced up to that point in Ranger School.

When Ranger students arrive at Camp Rudder after enduring weeks in the North Georgia mountains, they can almost see themselves standing in front of Victory Pond back at Fort Benning. Students that focus solely on graduation rather than putting forth the effort required to complete the third and final phase begin to take shortcuts or fail to support student leadership.

Ranger students must maintain the team mentality that got them through the first two phases, especially during their final phase. The thick swamps will suck the energy out of the toughest Rangers, and 10 days of patrols that each consist of 5-10 kilometer movements or more will test the physical and mental stamina of the entire platoon. Such physically and mentally demanding situations require intestinal fortitude for individuals to continue to do the right thing and support the Squad and Platoon.

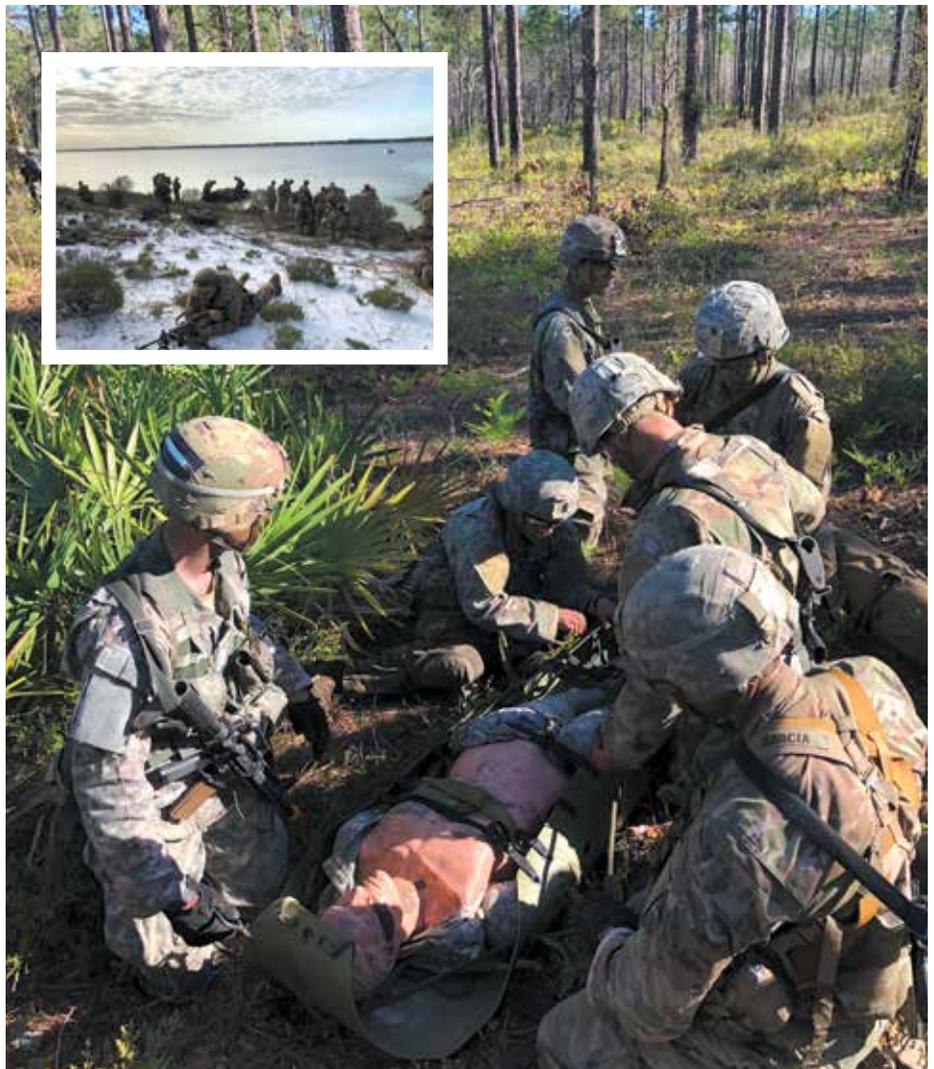
The tactical scenarios that Platoons are faced with in the Florida Phase require students to critically think while applying the five principles of patrolling— planning, reconnaissance, security, control and common sense. The Florida Phase instructors are confident that students can plan a patrol, conduct reconnaissance to

finalize that plan, ensure security to preserve the force and control elements to achieve the decisive point. Instructors want to see a student able to perform under hardship beyond perceived expectation. Students need to be able to apply common sense to solve tactical problems and demonstrate critical thinking beyond the “black and white” checklists provided by doctrine.

Ranger students must continue working as a team until the end of the last

patrol in Ranger School. These key factors and a positive mindset help Ranger students succeed in the Florida swamps and earn their place on Victory Pond as Ranger Leaders. ★

*CPT Andrew Bordelon is the Assistant Operations Officer at 6th RTBn, and has served as an RI for the last 14 months. Significant contributions for this article are attributed to 1SG James Lovett of Alpha Company and SFC(P) William Grzeszak of Charlie Company, 6th RTBn.*



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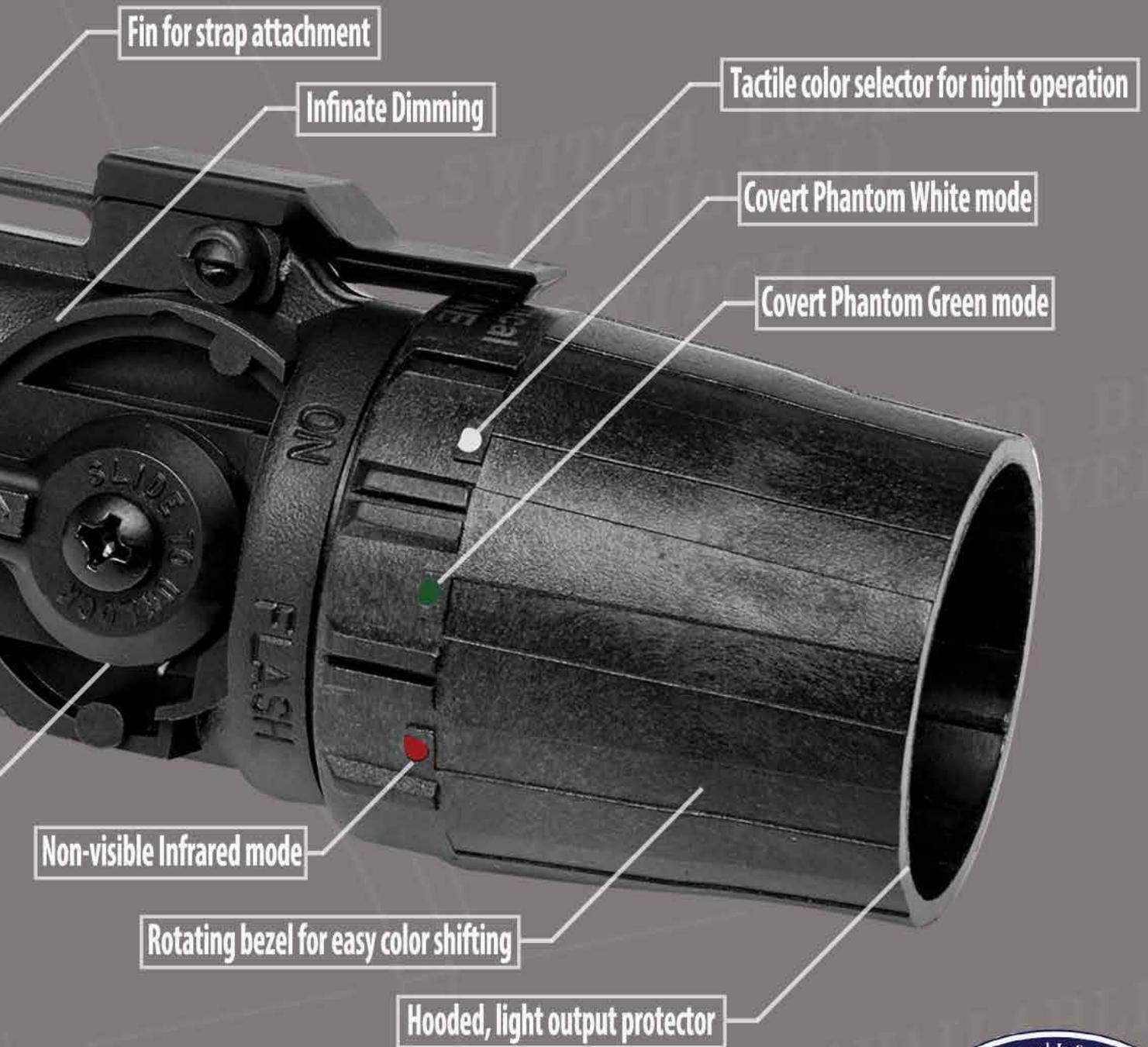


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# Your Combat Multiplier



# 'The Boys of Pointe du Hoc'



On 5 June 2019, more than 100 Rangers from the 75th Ranger Regiment scaled the cliffs of Pointe du Hoc in Normandy. The 75th mixed modern outfitted Rangers with those in the period dress of World War II. Thousands of spectators witnessed this climb. This feat was part of the diamond anniversary celebration as a critical part of Operation Overlord, the Allied Forces' D-Day invasion of France. Seventy-five years after the initial 2d Ranger Battalion climbed, the current generation of Rangers replicated their forbearers daring feat.

Dubbed "the boys of Pointe du Hoc" by President Ronald Regan during his 1984 address at the 40th Anniversary of D-Day, 225 men from the original 2d Ranger Battalion crossed the English Channel and seized this dominate terrain. Point du Hoc provided the German forces effective fields of fire on both Omaha and Utah Beaches.

As Point du Hoc was a key allied objective for the Omaha Beach landing,

the Rangers had two separate axis of advance. The first axis was scaling up the rock face. The second axis, where 5th Ranger Battalion was reinforced by the remainder of 2d Ranger Battalion, was via an overland route, beginning in the seascape at the foot of Omaha Beach.

The first axis, where the Rangers were weighed down in wet clothing, carrying equipment and climbing slippery ropes, was successfully completed with 225 members of the original 2d Battalion scaling the 100-foot cliffs in 30 minutes. The Rangers were surprised to find that the Germany artillery casemates, supposedly containing three 155 mm guns, were empty. After swiftly seizing their objective, the Rangers set out to find the displaced guns. Ninety minutes later, a team of four Ranger noncommissioned officers discovered and destroyed the artillery pieces using thermite grenades.

For the next two days, the Rangers defended the terrain repelling several

German counterattacks until the remainder of the 2d and 5th Ranger Battalion's reinforcements arrived on 8 June 1944.

The defense of Pointe du Hoc was a costly endeavor for the Rangers. Defending cost the Rangers 100 killed, 241 wounded and 40 missing.





# 2019 Doughboy Awards

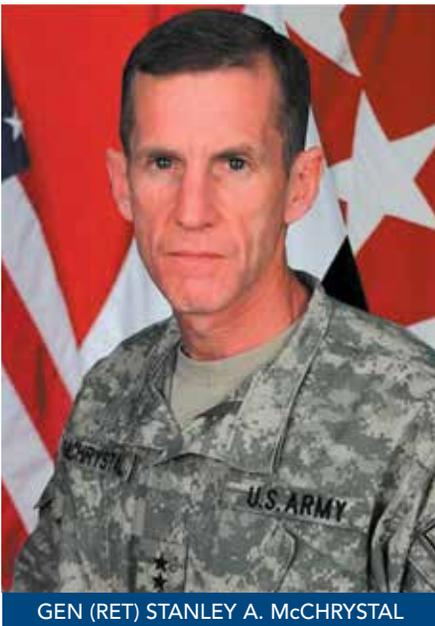
## Recognizing Outstanding Infantrymen

This year, the National Infantry Association will host the Doughboy Award Dinner at the National Infantry Museum on 10 September, during the Maneuver Warfighter Conference. Each year, the Chief of Infantry, currently BG David Hodne, presents the Doughboy Awards to recognize individuals for outstanding contributions to the United States Army

Infantry. The award is presented on behalf of all Infantrymen—past and present. The award is a chrome replica of a helmet worn by American Expeditionary Soldiers during World War I (WWI) and the early days of World War II.

The term doughboy originated in Texas where soldiers trained along the Rio Grande in preparation for WWI. The

Soldiers became covered in the dusty, white adobe soil and were called “adobes” by mounted troops. Over time this term transitioned to become doughboys. The Doughboy Award is the highest honor the Chief of Infantry can bestow on any Infantryman. This year’s recipients are: GEN (Ret) Stanley A. McChrystal and CSM (Ret) Michael T. Hall. ★



GEN (RET) STANLEY A. McCHRISTAL

### GEN (Ret) Stanley A. McChrystal

A transformational leader with a remarkable record of achievement, GEN (Ret) Stanley A. McChrystal was called “one of America’s greatest warriors” by Secretary of Defense Robert Gates. A retired four-star general, he is the former commander of U.S. and International Security Assistance Forces (ISAF) Afghanistan and the former commander of the premier military counter-terrorism force, Joint Special Operations Command (JSOC). He is best known for developing and implementing the counter-insurgency strategy in Afghanistan and for creating a comprehensive counter-terrorism organization that revolutionized the interagency operating culture.

The son of MG Herbert McChrystal Jr., GEN McChrystal graduated from West Point in 1976 and joined the Infantry. He began his military career as a platoon commander in the 82nd Airborne Division at Fort Bragg, North Carolina. Over the course of his career, he held leadership and staff positions in the Army Special Forces, Army Rangers, 82nd Airborne Division and the XVIII Army Airborne Corp and the Joint Staff. He is a graduate of the U.S. Naval War College and he completed fellowships at Harvard’s John F. Kennedy School of Government in 1997 and at the Council on Foreign Relations in 2000.

After 9/11 until his retirement in 2010, McChrystal spent more than seven years deployed to combat in a variety of leadership positions. In 2002, he was the chief of staff for military operations in Afghanistan. A year later he was selected to deliver nationally televised Pentagon briefings about military operations in Iraq. From 2003 to 2008, McChrystal commanded JSOC where he led the U.S. military’s counter-terrorism efforts all over the world. From the summer of 2008 until June of 2009, McChrystal was the director of the Joint Staff. In June of 2009, the President of the United States and the Secretary General of NATO appointed McChrystal to be the Commander of U.S. Forces Afghanistan and NATO ISAF. His command included more than 150,000 troops from 45 allied countries. On 1 August 2010, McChrystal retired from the U.S. Army.

Today McChrystal is a senior fellow at Yale University’s Jackson Institute for Global Affairs where he teaches a course on Leadership. He sits on the board of Deutschebank USA, and Fiscal Note. He is also the chair of Service Year Alliance, a project of Be The Change and the Aspen Institute, which envisions a future in which a service year is a cultural expectation and common opportunity for every young American.

McChrystal co-founded the McChrystal Group in 2010. McChrystal Group’s mission is to deliver innovative leadership solutions to businesses to help them transform and succeed in challenging and dynamic environments.

McChrystal resides in Alexandria, Virginia with his wife of 41 years, Annie. ★



CSM (RET) MICHAEL T. HALL

## CSM (Ret) Michael T. Hall

CSM (Ret) Michael T. Hall has more than 34 years of military service. Hall's military career began when he joined the United States Army in 1976. He served in a variety of positions over the next three decades, leading up to his appointment as the command sergeant major of the United States Army Special Operations Command in 2001. Hall served in multiple deployments including Multi-National Force Observer Mission-Sinai and Operations Just Cause, Desert Storm, Uphold Democracy, Joint Endeavor, Iraqi Freedom and Enduring Freedom.

Following his retirement from active duty in 2008, he was recalled in 2009 to assume the role of command sergeant major for the International Security Assistance Force. He retired again from active duty in 2010. His leadership earned him numerous awards and decorations, including a Distinguished Service Medal, Bronze Star Medal, Combat Infantryman's Badge, Combat Action Badge and Master Parachutist Badge with Combat Star.

He currently is an independent executive coach and consultant and devotes his time to several veteran organizations. Most recently, he served as chief of staff of North American Sales at Scotts Miracle Gro Company. Prior to this, he was an independent leadership and organization consultant for several commercial companies and the Department of Defense. He also held different leadership roles at the McChrystal Group and Lockheed Martin Corporation.

Hall is the executive director of the Three Rangers Foundation and serves on the boards of Gallant Few, Inc., Sua Sponte and the Special Operations Medical Association Board of Advisors. He also currently serves as the Honorary Command Sergeant Major of the 75th Ranger Regiment. As a continuation of his commitment to service, Hall joined the Wounded Warrior Project board of directors in 2018. ★

## Previous Doughboy Award Recipients

### 2018

LTG (Ret) Robert L. "Sam" Wetzel  
CSM (Ret) Autrail Cobb  
Mr. Gary L. Fox.

### 2017

GEN (Ret) William W. Hartzog  
CSM (Ret) Gary R. Carpenter

### 2016

GEN David A. Bramlett  
CSM Kenneth J. "Rock" Merritt  
Mr. Ben F. Williams, Jr.

### 2015

GEN Barry R. McCaffrey  
CSM Jeffrey J. Mellinger  
Mr. Gary Sinise

### 2014

GEN Carl W. Stiner  
CSM Steven R. England

### 2013

GEN William F. Kernan  
CSM George D. Conrad  
The Honorable Ike Skelton

### 2012

LTG Robert F. Foley  
CSM Tadeusz Gaweda  
The Honorable Les Brownlee

### 2011

GEN Edward C. Meyer  
CSM William H. Acebes  
Mr. Joe L. Galloway

### 2010

MG Jerry A. White  
CSM Andrew McFowler

### 2009

GEN John W. Foss  
SGM Jimmie W. Spencer

### 2008

GEN Henry H. Shelton  
SGM Gary L. Littrell

### 2007

COL Ralph Puckett  
SMA Robert E. Hall

### 2006

GEN John A. Wickham, Jr  
SMA Richard A. Kidd

### 2005

GEN Gary E. Luck  
SMA Julius W. Gates

### 2004

LTG John Norton  
SMA William A. Connelly

### 2003

GEN Edwin H. Burba  
SMA Glen E. Morrell

### 2002

Sen. Daniel Inouye  
GM John Pearce

### 2001

GEN Paul F. Gorman  
SMA George W. Dunaway

### 2000

LTG Harold G. Moore  
SGM William T. Mixon

### 1999

GEN William R. Richardson  
SGM Basil L. Plumley

### 1998

GEN Fred C. Weyand  
SMA William Bainbridge

### 1997

GEN William B. Rosson  
SGM Frank C. Plass

### 1996

GENI James J. Lindsay  
SGM Theodore L. Dobil

### 1995

LTG Harry W.O. Kinnard

### 1994

GEN Colin L. Powell

### 1993

LTG David E. Grange, Jr.

### 1992

Sen. Warren B. Rudman

### 1991

GEN Richard E. Cavazos

### 1989

GEN William E. Depuy

### 1988

GEN Frederick Kroesen, Jr.

### 1987

The Honorable John O. Marsh, Jr.

### 1986

Sen. Robert Dole

### 1985

GEN Matthew Ridgway

### 1984

Sen. John Tower

### 1983

MG Aubrey Newman, Retired

### 1982

Mr. William Mauldin

### 1981

Mr. H. Ross Perot

### 1980

Mr. Bob Hope

# America's Newest MOH Recipient



PRESIDENT DONALD TRUMP PRESENTS  
SSG DAVID G. BELLAVIA THE MEDAL OF HONOR.

On 25 June 2019, SSG David G. Bellavia became the first living American to receive the Medal of Honor for actions in the Iraq War.

Born on 10 November 1975 in Buffalo, New York, Bellavia grew up in western New York. Following his high school graduation in 1994, Bellavia attended Franklin Pierce University in Rindge, New Hampshire and the University at Buffalo, where he studied biology and theater before turning to the military.

Bellavia enlisted in the U.S. Army as an Infantryman in 1999. After One Station Unit Training, the Army assigned Bellavia to the Syracuse Recruiting Battalion—an assignment which allowed his infant son to receive the medical care he needed. In 2001, Bellavia had to choose between changing his military occupational specialty, submitting a hardship discharge or remaining as an Infantryman and leaving his family for 36 months on an unaccompanied tour to Germany. After the terror attacks on 9/11, Bellavia felt his country needed him and chose to stay and fight.

In the summer of 2003, Bellavia's unit deployed to Kosovo for nine months before receiving orders to deploy directly to Iraq to support Operation Iraqi Freedom. From February 2004 to February 2005, Bellavia and the 2nd Battalion, 2nd Infantry

Regiment, were stationed in the Diyala Province along the Iranian border. Throughout the year, his task force took part in the battles for Najaf, Mosul, Baqubah, Muqdadiyah and Fallujah.

Bellavia left the Army in August 2005 and co-founded Vets for Freedom, a veteran advocacy organization that sought to separate politics from the warriors who fight in the field. Their membership consisted of tens of thousands of veterans who fought in Iraq and Afghanistan.

Bellavia returned to Iraq as an embedded reporter in 2006 and 2008 where he covered the heavy fighting in Ramadi, Fallujah and Diyala Province. In 2007, he wrote a book, *House to House*, detailing his experiences in Fallujah.

Bellavia's awards and decorations include the Medal of Honor, Bronze Star, Army Commendation Medal with Oak Leaf Cluster, Army Achievement Medal with Oak Leaf Cluster, Army Good Conduct Medal with Bronze Clasp and two Loops, the National Defense Service Medal, Kosovo Campaign Medal with Bronze Service Star, New York State's Conspicuous Service Cross, the Global War on Terrorism Expeditionary Medal, the Global War on Terrorism Service Medal, the Noncommissioned Officer Professional Development Ribbon with Numeral "2," the Army Service Ribbon, Overseas Service Ribbon with Numeral "2," the Presidential Unit Citation, Combat Infantryman Badge, Driver and Mechanics Badge and the NATO Medal. He was inducted into the New York State Veterans Hall of Fame in 2005.

## Citation reads:

*For conspicuous gallantry and intrepidity at the risk of his life above and beyond the call of duty:*

*Staff Sergeant David G. Bellavia distinguished himself by acts of gallantry and intrepidity above and beyond the call of duty on November 10, 2004, while serving as a squad leader in support of Operation Phantom Fury in Fallujah, Iraq. While clearing a house, a squad from Staff Sergeant Bellavia's platoon became trapped within a room by intense enemy fire coming from a fortified position under the stairs leading to the second floor. Recognizing the immediate severity of the situation, and with disregard for his own safety, Staff Sergeant Bellavia retrieved an automatic weapon and entered the doorway of the house to engage the insurgents. With enemy rounds impacting around him, Staff Sergeant Bellavia fired at the enemy position at a cyclic rate, providing covering fire that allowed the squad to break contact and exit the house. A Bradley Fighting Vehicle was brought forward to suppress the enemy; however, due to high walls surrounding the house, it could not fire directly at the enemy position. Staff Sergeant Bellavia then re-entered the house and again came under intense enemy fire. He observed an enemy insurgent preparing to launch a rocket-propelled grenade at his platoon. Recognizing the grave danger the grenade posed to his fellow soldiers, Staff Sergeant Bellavia assaulted the enemy position, killing one insurgent and wounding another who ran to a different part of the house. Staff Sergeant Bellavia, realizing he had an un-cleared, darkened room to his back, moved to clear it. As he entered, an insurgent came down the stairs firing at him. Simultaneously, the previously wounded insurgent reemerged and engaged Staff Sergeant Bellavia. Staff Sergeant Bellavia, entering further into the darkened room, returned fire and eliminated both insurgents. Staff Sergeant Bellavia then received enemy fire from another insurgent emerging from a closet in the darkened room. Exchanging gunfire, Staff Sergeant Bellavia pursued the enemy up the stairs and eliminated him. Now on the second floor, Staff Sergeant Bellavia moved to a door that opened onto the roof. At this point, a fifth insurgent leapt from the third floor roof onto the second floor roof. Staff Sergeant Bellavia engaged the insurgent through a window, wounding him in the back and legs, and caused him to fall off the roof. Acting on instinct to save the members of his platoon from an imminent threat, Staff Sergeant Bellavia ultimately cleared an entire enemy-filled house, destroyed four insurgents, and badly wounded a fifth. Staff Sergeant Bellavia's bravery, complete disregard for his own safety, and unselfish and courageous actions are in keeping with the finest traditions of military service and reflect great credit upon himself and the United States Army.*

The honor is an upgrade of the Silver Star that Bellavia initially received for his actions that day. He is only the sixth servicemember to receive the nation's highest military honor for actions in Iraq.

Staff Sgt. Bellavia currently resides in western New York and has three children. ★

# Break Out the Champagne... We're Celebrating a Milestone

The National Infantry Museum turned 10 years old on 19 June 2019. Technically, the museum's collection is much older than that. It was in 1957 that Fort Benning first put artifacts on display in an old guard house that eventually became the post's Visitor Center.

But it was on a blistering hot day in June 2009 that GEN Colin Powell, joined by Georgia Congressman Sanford Bishop, Columbus Mayor Jim Wetherington, Fort Benning Commanding General Michael Barbero and Museum Foundation President MG Jerry White, cut the ribbon on a brand new \$110 million facility for the Army's impressive collection of Infantry artifacts.

Since then, more than 3,000,000 people have visited the museum, which sits just outside the gates of Fort Benning. The 3,000,000 mark was hit just days after the 10th anniversary, when a family from Massachusetts walked inside with their grandson, who was about to graduate from Infantry School training. Tim Lordan was showered with gifts and attention and left with a promise to tell all his friends



back home what an impressive salute to Soldiers the museum is.

The 10th anniversary was celebrated over 10 days, with free tours, movies, scavenger hunts, sessions in the DownRange Combat Simulators and a raucous Trivia Night. On 19 June, about 200 graduating Soldiers joined in the celebration as Museum Foundation Chairman and CEO LTG (Ret) Tom Metz welcomed them into the Army family. Upholding the tradition of calling on the company's youngest Soldier, PVT Kai Avery of Alpha Company, 1st Battalion, 46th Infantry Regiment cut the cake alongside Foundation leadership.

Now that the party's over, the focus is on the future. There are plans to overhaul the Sole Superpower Gallery to better reflect the nation's war efforts over the past 10 years. And money is being raised to install genuine granite panels on the museum's replica Vietnam Wall. The Wall, which is three-quarters the size of the Wall in Washington, was constructed of a faux granite that has not fared well under the hot Georgia sun. With 58,000 names engraved on real granite, the Wall will



Cutting the cake celebrating the NIM's 10th anniversary are GEN (Ret) Chuck Jacoby, PVT Kai Avery — A/1-46's youngest graduate — and LTG (Ret) Tom Metz. Offering guidance are CSM Brian Hughes and LTC Sheldon Morris.

stand toe-to-toe with the awe-inspiring memorial to the Global War on Terrorism which sits across from it on Heritage Walk.

The museum's wish list for new projects and programs is endless. But, as a non-profit organization that receives only about a third of its funding from the Army and does not charge admission, the budget is tight. A new membership program—Friends of the Museum—has been launched to help cover the gap. Until now, it took an annual commitment of \$1,000 or more to become a museum member. But with monthly contributions of \$10 or \$20 in the Friends program, sharing in the museum's mission of honoring Soldiers past, present and future will become more affordable.

Please consider becoming a Friend of the Museum. Your commitment of as little as 34 cents a day will go a long way toward ensuring our service members' sacrifices are never forgotten. ★

*To learn more about the benefits that come with being a Friend of the Museum, scan the accompanying QR Code or visit our website at [NationalInfantryMuseum.org](http://NationalInfantryMuseum.org).*



Museum President BG (Ret) Pete Jones showers Tim Lordan (second from left) and his family with gifts after counting him as the museum's 3,000,000th visitor on 2 July 2019.



LTC Daniel Collins, Commander of the 1-175th Infantry, awards recently retired 1SG Christopher M. Timson the Order of St. Maurice for his leadership, multiple deployments and dedication to the Infantry.



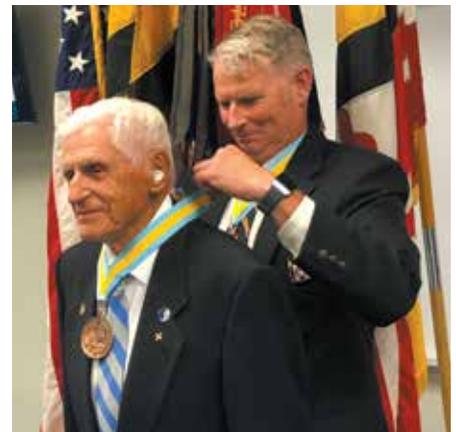
COL (Ret) J. Brian Becker former Commander 1-175th Infantry, World War II Veteran TSGT Steven Melnikoff and LTC (Ret) William Wolf receive the Order of Saint Maurice for their lifelong dedication to the Infantry, during the 175th Infantry Association Annual Dinner in May 2019.



COL Guy Jones (left) presented SFC Jason Adams with the Order of Saint Maurice.



On 3 June 2019, SSG (P) Speckhaus (right) presented the Order of St. Maurice to outgoing 1-4 IN Blackfoot Company Commander CPT Brandon Shorter at Hohenfels, Germany.



LTC Daniel Collins, Commander of the 1-175th Infantry, awards World War II Veteran Steven Melnikoff the Order of Saint Maurice. At 99 years old, then TSGT Steve Melnikoff landed at Normandy, and fought in the hedgerows where he was wounded on Hill 108 which led to St. Lo. He would receive two Purple Hearts and two Bronze Stars.



On Memorial Day 2019, SGT (Ret) Jeremy Wentworth (left) and Past Commander of American Legion Post 139 Stephen Wentworth (right) presented the Order of St. Maurice to COL (Ret) Errol Briggs at the Memorial Day Service in Harrison, Maine.



On 14 June 2019, SFC Bryan Cody was presented the Order of St. Maurice by 1SG Jones and SFC Spencer at the National Infantry Museum and Soldier Center.



On 28 November 2018, SFC Justin Flood (far right) and SFC Joshua Gould (far left) presented the Order of St. Maurice to (left to right) SSG Kory Simmons, LTC Keith Haviland and SFC Michael Winstead at the 95th Weapons of Mass Destruction HQ In Hayward, California.



On 8 May 2019, MSG Joey Blacksher presented the Order of St. Maurice to MSG Christopher James. James was also promoted to Master Sergeant and presented his PCS Award (MSM). All of this was conducted on Schofield Barracks, Hawaii 25ID, at 3IBCT Memorial.



Brad Phippen, Jamie Howard, Dennis Bergman, Matt Foley, James Phippen, Tim Troutman, Kevin Felix and Michael Browder took this 48-star flag through the Normandy area from 5 to 8 June 2019. They are shown here in the city center of Bayeux. Other stops included the American cemetery at Colleville Sur Mer, Pointe du Hoc, Utah and Omaha beaches, St. Mere Eglise and Carentan.



On 23 May 2019, CSM Mario O. Terenas and MAJ (Ret) Michael Pesko presented SFC (Ret) J. Scott Scholl the Order of St. Maurice at Fort Knox, Kentucky. Scholl was awarded the OSM while stationed at Fort Benning, Georgia in September 2018.



COL Steven Rivera (left) was presented the Order of St. Maurice by COL David Beachman.



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- To share the camaraderie of like-minded soldiers and citizens who believe in maintaining the Infantry spirit, and to help recognize outstanding Infantrymen.
- To grow professionally through participation in Association activities, programs and publications.
- To support a new, expanded National Infantry Museum and the educational values associated with its contents.

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