

INFANTRY ★ BUGLER ★



**COMBATIVES: DO WE
TRAIN AS WE FIGHT?**

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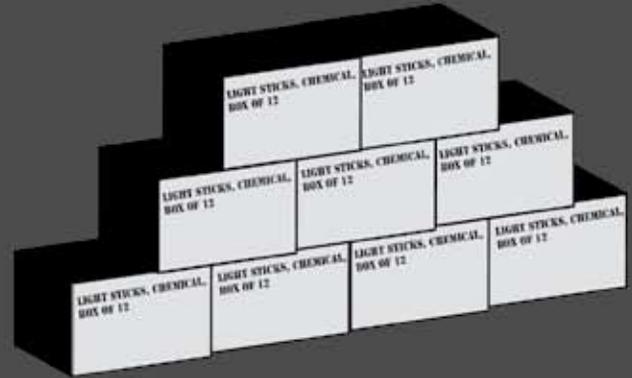
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Cover: SPC Robert Johnson (5-20 IN, 3-2 ID) assists Iraqi soldiers during combatives training in Mosul, Iraq. U.S. Army photo by SPC Christa Martin.

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Call for Submissions

Do you have an opinion concerning one of the stories in this issue? We would like to print your responses in our Letters to the Editor column. **Have you researched a topic that is of interest to Infantry Soldiers?** Submit it to us as an article for the *Bugler*. **Do you have personal experiences or valuable lessons learned that would benefit other readers?** Let us be your vehicle for delivering those thoughts. Send your submissions to dbennett@infantryassn.com.

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From the President



MG (Ret) Jerry A. White

Our great Infantry Soldiers are continuing the fight in one of the most challenging wars in the 231-year history of our nation. In both Iraq and Afghanistan, Infantrymen stand as the vanguard for freedom and the hope of those struggling for a better way of life.

As in past wars, the grunt continues the hard fight to dominate the last 100 yards of the battle. His

actions will ultimately determine the success or failure of an oppressed government's quest for democracy. It has been this way since the Revolutionary War and will be this way as long as there are those who attempt to impose their will on others. Unfortunately, our young Infantry Soldiers will always be at the point of the spear.

Over the years many have questioned what has made our Infantry Soldiers so special. Why do these young men accomplish what many believe are nearly impossible feats of commitment and bravery? It was not uncommon during the Civil War for young Infantry Soldiers to risk their lives time and time again to save their buddy or to accomplish what otherwise would have been near impossible feats. In every war since then, this story has been repeated over and over. I am not sure we know the answer; even those of us who have led these brave Soldiers in both peace and war continue to stand in awe of their willing sacrifices for America. However, we do understand that America is a value-based nation and the notion of duty, honor and country are instilled in each of us at a very early age—the spirit of don't tread on my flag—is ever present.

Yet, none of this would be possible without the combat multiplier of superb readiness. Our young Infantrymen are the best trained—and equipped—Soldiers in the world and Fort Benning stands as the Mecca for preparing these young men to do what this nation expects of them. From initial entry training through all of the courses taught there the standards are constant—train to fight and train to win. I applaud the great officer and NCO trainers who are responsible for this world-class accomplishment. They are the unsung heroes who make winning the last 100 yards of the fight possible.

Those of us who have the privilege of continuing our professional association with the Infantry and Fort Benning through the National Infantry Association want to express our deepest appreciation to the great Infantrymen who today are fighting for the freedoms we all enjoy. THANKS!!

HOOAH!!

From the Executive Director



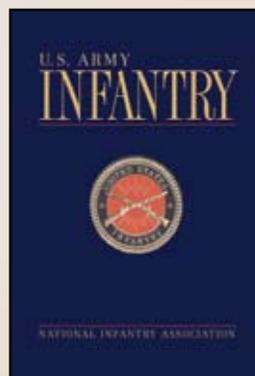
COL (Ret) Richard Nurnberg

First, I'd like to welcome our newest chapters to the NIA: the MAJ Richard D. Winters Chapter of Pennsylvania, the Currahee Chapter from the 506th Infantry Regiment, 101st Airborne Division (Air Assault) at Ft. Campbell, and the 37th Infantry Brigade Combat Team Chapter from the Ohio Army National Guard. Active

chapters are our best means of promoting membership and the Infantry heritage, so we are especially happy to report this type of activity.

To the best of my knowledge, as of this writing we have lost two NIA members to OIF, OEF and the Global War on Terror since the last issue of the *Bugler*. They are **CPT Anthony Palermo** and **SPC Jeremy Greene**. The NIA and our nation owe them and their families our sincerest and deepest gratitude. Some of you will, no doubt, have known them personally. Since I have no official means of confirming information such as this, there may be others. If you have similar information about other NIA members, I would appreciate it if you would send it to me at rnurnberg@infantryassn.com, so that we can recognize them in future issues of the *Bugler*.

We at the NIA are very excited about the upcoming publication of the coffee table book titled "The U.S. Army Infantry." It is the culmination of several years of work, and will be published by Hugh Lauter Levin, the same company that published similar books on the U.S. Army, the U. S. Marines, Special Operations, Naval Aviation and others. This



book is sponsored by our Association, and we expect to have copies available for purchase by the time of the Infantry Warfighting Conference, which is tentatively scheduled for 18-21 September, and which coincides with the 100th anniversary of the Infantry School. Look for further announcements on our website and in the fall *Bugler* concerning this exciting book. I'm sure you will all want to have this tribute to the Infantry.

Finally, as always, we thank you for all you are doing for our country and for our Association. Please keep up your outstanding support of membership, as that is the lifeblood of our Association, and you Infantrymen keep up the fine job you're doing in defense of our national interests. You continue to earn the respect and admiration of our countrymen.

From the Chief of the Infantry



MG Walter Wojdakowski

Cultural Awareness

Cross-Cultural Interaction Today

The war in Iraq and Afghanistan represents a microcosm of America's earlier and larger wars, in which we committed ourselves to military

victory while planning for a stable and lasting postwar peace. With the defeat of Iraq's armed forces and the Taliban, the center of gravity shifted to the people as they prepared to assume control of their destiny.

Today, the host nation populations are the key terrain that we must secure in the global war on terrorism. We have developed greater cultural awareness of the geographical and civil considerations under which we operate. As we have become more knowledgeable of the local populations and their environment, we have become increasingly adept at getting inside our adversary's decision cycle, interdicting his actions and inflicting losses upon him faster than he can replace them with local resources. This is due in large part to information provided by local civilians and military. In this column, I want to talk about cultural awareness, its historical contribution to the Army's mission, and how we are applying it today as we prosecute the global war on terrorism.

Cultural awareness plays a pivotal role in the gathering and assessment of the human intelligence we need. Credibility of refugees, informants and centers of influence will always carry its burden of uncertainty, but the information they offer will complement that gained by electronic and other intelligence gathering methods. Today's deployed formations are fighting amid local populations whose reaction to the United States, our goals and the presence of our Soldiers may be supportive, neutral or hostile, or a combination of these. This is determined by the nature and extent of their contact with our Soldiers, or their civilians' exposure to the insurgents' propaganda efforts. Our own understanding of the host nation's geography, history, tribal and sectarian concerns, economic system, infrastructure and religion enables us to move freely among the population and destroy the insurgents.

The use of cultural awareness as a combat multiplier is nothing new in counterinsurgency. During campaigns against the Sioux, Cheyenne and Apache in the late 19th century, GEN George Crook — a Civil War veteran of battles at Second Bull Run and Chickamauga, as well as a skilled guerilla fighter — understood the culture and tribal dynamics of the Apache so well

that he could exploit conflicts and relationships within the tribes. Today our own knowledge of subtle motivations in Iraq and Afghanistan has likewise created opportunities for success. During World War II, anthropologist Margaret Mead and her behavioral science colleagues investigated the cultures of enemies and allies alike; their and GEN Douglas MacArthur's knowledge of Asian culture were factors in the decision to retain Emperor Hirohito as Japan's titular ruler. This facilitated the stable transition to a postwar form of government free of any insurgency that would have been costly to Americans and Japanese alike. When we consider GEN Joseph Stilwell's operations in China, Burma, and India, our special operations forces' actions during Desert Shield and Desert Storm, or their work with the warlords and tribal leaders in Iraq and Afghanistan, the value of cultural awareness as a combat multiplier is clear.

The war on terrorism is worldwide, but our Soldiers often find themselves dealing with issues that are more regional and local. Coalition commanders and Soldiers need to identify and understand the many complex relationships within their areas of operation. Insurgents attempt to recruit members and support by many means, and we need to understand how they do this so we can defeat them. Our enemy is opportunistic: within eight days of the 2004 Indonesian tsunami, regional militant surrogates of al-Qaida had begun establishing four base camps in Aceh Province and gaining press and media attention. The insurgent is persistent, and we can be no less vigilant in anticipating his moves, understanding his goals and motives and in destroying him before he can act.

Our Soldiers have made great strides in expanding their cultural awareness. Cultural awareness training is now an integral part of our students' experience at Fort Benning, and we will continue to stress it as we identify additional requirements and resources. We have drawn upon the resources and expertise of the Defense Language Institute (DLI) Foreign Language Center to take advantage of available programs such as DLI's own area studies; self-assessment tests, pronunciation and basic language guides; and the Rosetta Stone foreign language program. Our revised reading lists for junior and senior noncommissioned officers, lieutenants and captains include books focused on cultural awareness. We complement our training with products of the Combined Arms Center and U.S. Army Intelligence Center. Cultural factors are part of the battlefield, and by including them in our training, planning and operations we will ensure that in winning the war we will secure a lasting peace. Insurgencies take a long time to develop, and defeating them demands our patience, resolve and commitment.

Follow me!

COMBATIVES: DO WE TRAIN AS WE FIGHT?

by CPT Josh Collins

An Infantry Soldier enters a building and is immediately confronted by an angry, unarmed man who yells defiant obscenities in his native tongue. The Soldier closes the distance and tells the man to get on the ground. The two collide. The Soldier takes him to the ground as he has been trained to do, but something goes wrong. The man flails and resists and the Soldier's teammates descend upon the entangled pair. As they struggle, the resistant noncombatant's hand finds its way to a fragmentation grenade on the Soldier's equipment. The unthinkable happens.

The Current Army Combatives Program

The purpose of combatives training as identified in Chapter 1-2 of FM 3-25.150 is to prepare Soldiers "to use different levels of force in an environment where conflict may change from low intensity to high intensity over a matter of hours. Many military operations, such as peacekeeping missions or noncombatant evacuation, may restrict the use of deadly weapons. Hand-to-hand combatives training will save lives when an unexpected confrontation occurs." The next paragraph states that, "More importantly, combatives training helps to instill courage and self-confidence."

In terms of accomplishing the greater purpose, the Army Combatives School does just that. During Phase I training, it presents a comprehensive program of Gracie Jiu-Jitsu that is easy to learn, effective for rules-based ground fighting and requires minimal resources for training. This accomplishes the greater purpose of instilling courage and self-confidence, but ironically does not address the lesser purpose, which is more combat-oriented.

Level II and III training at the Combatives School elevate drastically in intensity. Level III teaches advanced fighting techniques and styles, such as striking, kicking, knife fighting, stick fighting and more advanced grappling. The school successfully creates confident, tough Soldiers. However, the realistic operational skill sets—weapons retention while controlling a noncombatant or captured combatant, nonlethal



Combatives training at Fort Benning creates confident, tough Soldiers. Photo by Dave Foley.

techniques in crowd control, and traffic control point procedures for removing unwilling passengers from their vehicles—are not addressed. The Level III program addresses some Close Quarter Battle (CQB) related combatives tactics, but the premise is still the same—grappling.

As Soldiers, the combative drills we adhere to and the methodologies by which we train prepare us for today's battlefield. The premise behind our combatives training is the belief that many fights end up on the ground. The training is hampered, however, by the fact that we train without the equipment we use on the battlefield. The dangers of sticking to a "go-to-the-ground" mentality are only learned when the Soldier finds himself in a personal defense situation with more than one assailant, or worse yet on the ground with a noncombatant who is not encumbered by 60 pounds of gear. Ultimately, we are not preparing for combat if we do not simulate the combat environment during training.

Combatives on the Modern Battlefield

We train in the art of hand combatives for at least three reasons: to prepare to defend ourselves in unarmed (hand-to-hand) combat as a form of personal protection, to instill an aggressive

spirit and the Warrior Ethos and to execute Close Quarter Battle (CQB) in a way that mandates Soldiers use non-lethal force as a means to control the actions of a non-combatant.

If we agree that the most beneficial aspect of a combatives program is its potential value in the CQB arena, then we must create a program that fits the tactics and techniques used for CQB. Training in both stand-up and ground-fighting methods provides a base for opponent takedowns, prisoner control, Pressure Point Control Tactics (PPCT) and weapons retention. The majority of training should focus on the stand-up approach while maintaining mobility and centering on the use of explosive aggression. Though most fights and prisoner control situations will end with someone on the ground, they all begin standing up, as does CQB.



SSG Gaylord Reese, bottom, attempts a submission hold on SPC Robert Johnson. Photo by SPC Christa Martin.

A CQB-Focused Combatives Program

Combining the Combatives and CQB training during simunition exercises (using paint ball rounds) is not a new concept.

Incorporating exercises that provide accurate Advanced MOU Techniques (AMT) environmental simulation with human (role player) response adds a new dynamic to the training. These exercises, called Absolute Combatives Training Scenarios (ACTS),

AMT/CBQ-Focused Combative Program of Non-Lethal Force

With the secondary intention of developing personal protection skills

Removing non-combatants from the Soldier's path during CQB

- Weapon-muzzle strikes/rakes
- Palm strikes
- Forearm blast/SPEAR techniques (TCMS)*
- Kicks

Takedowns/capture or subdue

- Teamwork*
- With primary weapon (pain compliance)
- SPEAR techniques (TCMS)*
- Asp (pain compliance and disablement)
- Stun and grab
- Leg kicks/sweeps
- Two man high/low tackle

Prisoner control/cuffing

- Teamwork*
- Head control
- PPCT (pain compliance)
- Joint manipulation
- Ground-fighting/control in kit, and weapons retention

Crowd control (MOU)

- Maintaining reactionary gap
- Joint manipulation
- The surreptitious strike/attention getter (ball slap)
- SPEAR techniques (TCMS)*
- Takedowns
- Ground fighting/control and cuffing

Personal protection measures

- Street-fight psychology (types of attacks/attackers)
- Confrontation management
- Situational awareness (tell-tale signs of imminent danger)
- Stand-up approach (boxing/kickboxing)
- Maintaining effective distance
- SPEAR techniques (TCMS)*
- Ground-fighting
- Close quarter tactics (biting, eye gouging, head butts, etc.)
- Knife fighting (a pocket knife can be carried most anywhere)
- Asp/stick fighting (an asp can be carried most places)

*TCMS: Threat Confrontation Management Systems (by Tony Blauer)

Fundamentals of Successful Engagement

Speed is both a physical attribute and a reflexive state of mind. Speed is generated from conditioning, correct mechanics and proper mindset. Continuous, repetitive action trains the muscle nerve fibers to move the same way each time, making each reaction compulsory. Proper mechanics, simply stated, is delivery, which ensures that each blow is delivered with as much speed and weight behind it as possible. The catalytic ingredient is an assured mentality. Confidence generates a relaxed physical state and is one sure way of being fast. In combatives, speed kills!

Strength combined with speed becomes power, which is the equalizer in any fight. The delivery of strength, however, is a greater determinant than strength itself. During combatives, the Soldier is only as strong as he can successfully deliver that strength to manipulate opponents or control a situation. Strength here is measured as the balance between body size and applied force. The force of the wave in the sea is in direct proportion to its size and speed. It moves slowly, but it can move objects that it covers because of the massive ocean behind it. That same volume of water funneled through a fire hose is a smaller but more explosive stream. It is the combination of both speed and strength that creates power.

Mobility is the ability to move defensively with an offensive posture. It is of paramount importance, since the combatant may have only one chance to close or maintain the gap between himself and an opponent. Being able to maneuver is even more crucial when there are multiple opponents whose collective goal is to take

the Soldier to the ground. The idea is to make the opponent miss his aim of attack and then make him pay; to take his energy and use it against him. It is good to practice moving backwards at an angle to avoid being trapped. The ability to fight while moving backwards is a learned skill and requires undeniable agility.



Most fights will end on the ground, but they all begin standing up. Photo by SPC Christa Martin.

the attacker to throw the desired punch you want him to throw, but attacks only to counter. It is tracking what one's opponent will do next and timing his move to your benefit. Timing is the knockout artist's calling card. Mental focus is indispensable.

Attitude is the easiest facet to develop because it is a by-product of self-confidence and preparedness. Confidence shows in the way a Soldier carries himself. He can prepare himself for almost any hand combat situation in the gym if faux scenarios that mimic predicted behavior are set up. Tempered with maturity, skill and confidence will be visibly evident to most, and painfully apparent to others. At the beginning of boxing matches, it may appear the guy with the meanest stare down will control a fight, but sometimes that mean look is just a mask covering internal fear and anxiety. Generally, it is the most relaxed and confident fighter who will be the victor.

Control allows the older and wiser fighter to assert his will on the younger, more athletic foe. In the initial stage of a confrontation, control is the trickery that manages the first punch. It looks the opposite of its intentions—a poker face. Control is proactive versus reactive. It is the appearance of a full, frontal assault to get

require role players to interact, each outfitted in combatives protective equipment, called High Gear. ACTS replicates the AMT environment by incorporating combatants and non-combatants who are aggressive, resistant, passive or immediately compliant. The Soldier reacts, discriminates, and responds based not only on whether the target is a threat (weapon present), but on the demeanor and behavior of non-combatants. Putting both bad guys and good guys into the same protective gear eliminates the “red man suit” artificiality, which exists anytime a Soldier comes to a room where someone is wearing this gear and immediately shifts into a combatives mode. This type of discrimination (as it relates to a non-combatant) is uniform-based, as opposed to a more realistic behavior-based assessment.

During these exercises, Soldiers are able to practice combatives techniques in tandem with their CQB tactics. In role player education, genuine human reaction is crucial. Consequently, this type of training not only amplifies our tactical expertise, but also is cost effective (initial cost of the High Gear suits). Founded upon lessons learned during successful contingency operations around the world, ACTS create a fluid environment where the Soldier will shift gears based on threat, situational awareness and target demeanor.

Army taught jiu-jitsu provides the Army an inexpensive and efficient way to train hand-to-hand techniques; however, does jiu-jitsu alone satisfy the criteria for feasible control options during a military operation while wearing 50-60 pounds of Kevlar vest, ammunition and equipment? We must train as we fight.

The Combatives Environment

The combatives environment, as it relates to the Soldier, is defined as the use of one’s total body, armed or unarmed, to defend against, control, manipulate or eliminate the threat of a hostile opponent by physically imposing one’s will onto another. Merging sound combative principles and techniques with more realistic training, (i.e. combatives training in full gear), leads to a better chance for success in a true life situation.

The fundamentals for “the stand-up approach” are the groundwork for training. The first priority of a victorious fighter is to become proficient in the initial phase of any fight—the standing phase. More importantly, a combatives situation that goes to the ground during CQB is not one in which a Soldier must fight alone; CQB is a team sport.

When the combatives environment includes armed opposition, as in CQB, it is imperative for Soldiers to stay on their feet. Even where the threat is eliminated, there still may be a need



Ssg Jay Hilliard (5-20 IN, 3-2 ID) assists Iraqi Soldiers during combatives training in Mosul. Photo by SPC Christa Martin.

to control a frightened hostage or resistant noncombatant. Many of the same principles from unarmed hand combat transpose into armed, hand combat, i.e. the instinctive use of straight, fast and effective blows to move someone out of the path or to put him on the ground. Defensive principles change slightly according to specific tactics used and with respect to the particular armor that is worn.

The most powerful aspect of CQB is team momentum. Combatives decisions made during the forward attack toward an opponent will maintain the momentum. The dynamics of team momentum entail speed, surprise and violence of action. If capture is the intent, a combatant must close with the victim and swarm him, using the appropriate takedown or control mechanisms.

With ever-changing and more difficult missions, Soldiers must be prepared to face new challenges. Today’s Soldier is the complete warrior, capable of highly sophisticated operations, precision shooting and relentless hand combat. While concentrating on becoming a skilled, stand-up fighter, he should always prepare for the possibility of a fight going to the ground. Keeping a strong defensive posture from a mobile offensive platform and reacting instinctively with fast and effective combinations will keep him on his feet. There is no other choice for a Soldier during CQB, and certainly no other choice when he is by himself in a personal protection situation.



CPT Collins has 17 years active duty service, with the past 11 years spent in the special operations community. He was an amateur boxer for 12 years (43-7) before turning professional. He currently teaches combatives to fellow Infantrymen.

New Body Armor Vest Will Save Lives

by Debi Dawson

The Army has begun fielding a new body armor vest that is expected to reduce injuries and help save Soldiers' lives by providing them with more protection from bullets and shrapnel.

In early April, Soldiers at Fort Lewis, Wash., received the Improved Outer Tactical Vest (IOTV), which offers an array of design improvements: increased coverage, lighter weight, a quick-release system, and better fit and comfort. The new integrated side plate carriers decrease the vest's profile, and a lower back protector extends the vest's coverage by 52 square inches.

"This is what we want!"

As the first vests were distributed, Soldiers preparing for deployment to Iraq explained their own involvement in testing and improving the vest. CPT Karl Harness, the S-5 for the 4th Battalion, 9th Infantry, which is part of the 4th Stryker Brigade, 2nd Infantry Division, talked about the test phase. "They brought in four different types of body armor, and put it through the test with several different checks for survivability, maneuverability, weight, all the different kinds of issues that Soldiers normally complain about. Ten male and two female Soldiers got in and out of vehicles, did everything. They said, 'Hey, this is what we want!' Based on their user feedback and comments, the IOTV was decided on."

SGT Sean Morgan, assistant machine gunner, said, "It works pretty well because you don't have to unflap it and open it up. It's a lot better."

SSG Anthony Ducre, squad leader for 4-9, said, "It felt a lot more comfortable than the other two vests that were tested, including the original vest we had."

The IOTV was designed and tested by Program Executive Office (PEO) Soldier. PEO Soldier, headquartered at Fort Belvoir, Va., designs, develops, procures and fields virtually everything today's Soldiers wear or carry. PEO Soldier is committed to increasing combat effectiveness, saving Soldiers' lives and improving Soldiers' quality of life. MAJ Carl Fulmore, PEO Soldier's Assistant Product Manager for Soldier Survivability, said protecting the troops is a big responsibility. "We're fielding equipment to Soldiers that saves their lives. This touches every Soldier on the battlefield."

The new quick-release cord on the front of the vest allows a Soldier to remove the IOTV and its attachments with one pull. The vest then falls to the ground in two pieces and can be put back together in minutes. "This feature would be used by

Soldiers in emergency situations; for instance, being trapped in an overturned or submerged vehicle, and not as a quick way to get out of the IOTV at the end of the day or mission," explained LTC Robert Myles, PEO Soldier's Product Manager for Soldier Survivability.

Medics could use the quick-release feature to treat wounded Soldiers, or they could use an opening on the left shoulder that allows easy access while still providing protection to the patient. Additional noteworthy improvements include a cummerbund that better distributes the weight of the vest and a mesh liner that provides ventilation. "This design significantly decreased the vest's profile and should increase mobility, and we believe mobility equals survivability," Myles said.

"The weight of the IOTV was reduced by eliminating overlap," Myles said. "With the IOTV, we were able to streamline previous improvements. The new vest is higher cut in the armpit area, eliminating the need to attach the axillary protector to the current Deltoid Axillary Protector set. The integrated throat protector provides the same protection as the current attachable version, but more comfortably."



New body armor offers increased coverage, lighter weight and a quick-release system.

The IOTV is a result of research and development that began with a Body Armor Industry Day in the spring of 2006. Seventeen vendors came forward with designs for improved body armor; six were selected to provide prototypes for a Soldier Protection Demonstration at Fort Benning, Ga., in August. Feedback from the demonstration contributed to the development of the IOTV.



At Fort Lewis, Wash, the 4th Battalion, 9th Infantry, part of the 4th Stryker Brigade, 2 ID, were the first Soldiers to receive the IOTV.

The Army expects to provide all Soldiers in Iraq and Afghanistan with the IOTV by the end of the year. “This vest epitomizes our continuous efforts to seek the next improvement and to provide our Soldiers the best body armor available—bar none,” said Program Executive Officer Soldier BG R. Mark Brown. “It is live fire tested, and we know it will prove itself in combat.” He noted that the IOTV meets PEO Soldier’s goals of providing troops with the most advanced protective gear available while

also improving comfort and mission effectiveness.

For additional information on PEO Soldier, visit www.peosoldier.army.mil.



Debi Dawson serves as Strategic Communications Officer, Program Executive Office Soldier.

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AUDIE MURPHY—THE INFANTRYMAN’S INFANTRYMAN

by COL (Ret) Robert B. Simpson

Eighty-two years ago, 20 June 1924, Pat and Josie Bell Murphy welcomed a seventh child into their Hunt County, Texas, sharecropper home. The new baby, arriving at the end of a scorching summer day, was the third son born to this poverty-ridden family. If he could have understood his surroundings—the ramshackle house, with no plumbing and no electricity, set in the midst of dusty cotton fields off a rambling country lane—no doubt he would have despaired of ever climbing out of such a life.

But Audie Leon Murphy found somewhere within himself the fortitude to survive and the drive to succeed. As a child, he learned the lore of the woods and grew to be an expert shot with a rifle, a skillful and successful hunter and fisherman. Small in stature, he was handy with his fists as a teenager, but courteous with his elders and protective of women. He adored his mother and watched over his sisters. His attitude toward his father was considerably chillier, especially when his shiftless parent finally deserted the family.

Murphy found his natural habitat when World War II erupted, and he made his way into the Army. With his slight build and boyish looks (5' 5½" and 112 pounds) he was a natural to become a sort of mascot in his unit. His fellow Soldiers nicknamed him "Baby," and his superiors seem to have made a special effort to keep him out of danger as much as possible. But the youngster with the baby face would have none of it. From the beginning, he sought action.

Arriving in the Army with all the lowest predictors of success, Murphy confounded the experts and succeeded. According to later studies, the South had the most physical rejects from service. Farmers were the most likely to be unsuccessful Soldiers. Murphy was an unskilled farmhand, at the very bottom of American society. He had a fifth-grade education, a predictor of very poor military success.

Murphy overcame it all. He battled his way to a position at the cutting-edge, and there he proved his soldierly abilities. His battalion commander, LTC Michael Paulick, became keenly aware of the unusual skills of the youngster who kept racking up kills of the enemy and leading other Infantrymen like a trained leader with years of service. The lesson was driven home for the

battalion commander the day Murphy quietly, and unasked, trailed a small command group as they went forward on a reconnaissance and were ambushed by Germans. Sizing up the situation, Murphy called the names of each member of the group, noting their locations when they answered. Then, careful to avoid hitting them, he methodically wiped out the German force with hand grenades and rifle fire. Paulick would later decide to recommend Murphy for a battlefield commission. Murphy resisted. It took three tries, but Paulick eventually prevailed, and the young fighter became a second lieutenant.

Over the course of his service in combat in World War II, Murphy, the scrawny sharecropper kid with no prospects, was credited with personally killing 240 of the enemy. He was awarded 37 medals, 11 of them for valor. At the top of the list was the Medal of Honor.

Murphy would go on to further fame as a movie actor. But he would suffer throughout his life, a life that ended in a plane crash when he was 47, from what is recognized today as Post-Traumatic Stress Disorder. He would go through multiple romantic relationships, hobnob with the rich and famous, and gamble away several fortunes. But for generations of Soldiers, he would forever be the symbol of the heroic fighter.

Murphy's life has two valuable lessons for those who would lead combat Soldiers. First, the baby-faced kid who might easily have been shunted aside and sneered at by other Soldiers demonstrated his soldierly skills so clearly that they willingly followed him, regardless of years and rank. Second, he was inordinately careful of the welfare of the Soldiers under him. One of those, in a conversation years later with

Murphy's son, said the young leader would sit at night with his troops and chat, getting to know them thoroughly. Once when he ordered a patrol leader to take his men on a night foray to a German-held bridge, he then offered, if the leader really didn't want to go, to go for him.

That might be more than most of us would want to offer, but Murphy was a man of excess: excessive skill, excessive bravery, an outsized hero despite his small physical size and an excessively admirable example of a Soldier for every Infantryman to follow.



The scrawny kid, who was a sharecropper with no prospects, earned 37 medals, including the Medal of Honor.



Photo courtesy of the National Infantry Museum.

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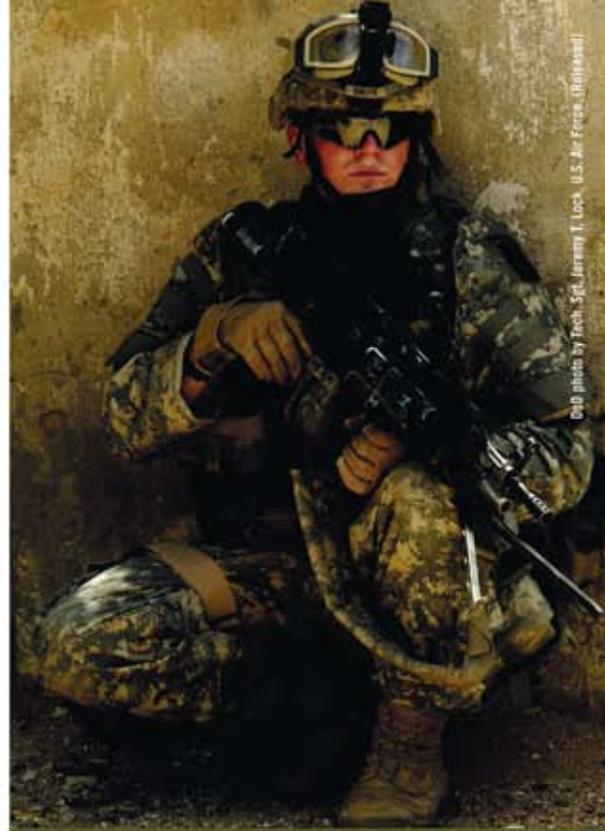


Photo by Tech Sgt. Jeremy T. Lock, U.S. Air Force (091001001)

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LIGHTS, CAMERA, ACTION

by CPT Christan Graff

On 5 August 1914, a British vessel slipped into the North Sea under cover of darkness to target an asset, the loss of which would have untoward consequences for the Germans. The Royal cable ship *Telconia* pulled up the five undersea telegraph cables leading from Bremen, Germany, severed them completely, and dragged the cut ends back to the U.K., leaving Germany without the strategic command and control medium of the day—the intercontinental telegraph. The Germans were forced to rely on a means of communication that was vulnerable to interception. One such intercept would eventually draw the United States into the First World War.

In an interview given to *Infocon* magazine in October 2003, Dr. Daniel T. Kuehl, Professor of Systems Management at the National Defense University in Fort McNair, Va., used the incident as an example of how Information Operations (IO) have influenced wars. It demonstrates the adaptive nature of IO and the technology in which it functions. Understanding the evolving role that IO plays in modern warfare will be critical to America's continued success as a world power.

But Why?

What is the significance of IO in a world preoccupied with loosely organized rogue groups hiding in the shadows of caves, unwilling to confront their opponents directly? The desperate kidnap and murder tactics that religious extremists are broadcasting on the internet and satellite-based television are a substantive threat to our security. Today's enemy is quietly gathering victories, and we in the free world might actually be helping him do it.

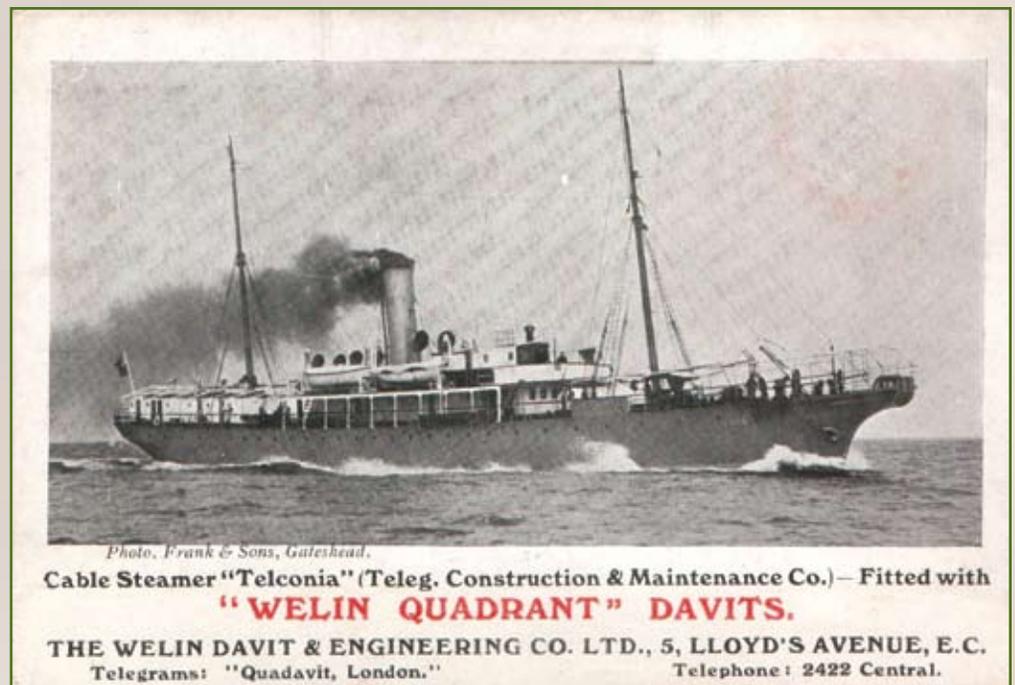
The means of warfare are changing in significant ways in our modern world. The tactics of Improvised Explosive Devices (IEDs), combatants mixed with civilian populations, suicide bombings and kinetic action (force on force, people, bullets and bombs) are being augmented by psychological action, and we may not be adapting fast enough as a country to respond effectively.

The enemy's use of information as a primary weapon for achieving strategic results is proving to be effective because an appropriate response is elusive. Defeating some of these IO tactics is beyond the ability of armed forces alone. A careful examination of who the enemy is, how he fights and what it takes to defeat him leads to the conclusion that our safety is no longer exclusively the responsibility of our armed services. National security is now, and

will continue to be, a responsibility of statesmen, the military, captains of industry and the media.

Who is the Enemy?

The enemy's identity has changed enormously since the Allied victory in World War II. When communism bankrupted itself in the Cold War, there remained one world power. However, we have a new enemy who is well aware of his inability to fight a conventional war, and has become adept at operating beneath our "sophistication threshold." This new enemy's ability to wage full-scale war is relatively unimportant; his tactics simply adapt to the task at hand.



Cable Steamer "Telconia." Photo courtesy of Atlantic Cable website.

Often these organizations are ethnic and religious factions vying for local and regional control in failing political systems. For them the ability to displace opposing ethnic nationals by destroying homes and threatening neighborhoods with extortion and arson is sufficient. Kidnap and assassination serve their purpose. Limited strikes against soft targets (such as logistical convoys or command and control facilities) or random atrocities committed against members of relief or other non-governmental organizations assisting the humanitarian effort are their means for success. Singularly these groups do not directly challenge any of the world's major powers, but when banded together, they become a quagmire of small-scale contingencies that compel a response from the international community. Because extremist groups, insurgents and terrorists are not able to compete in the full spectrum of military capabilities, they become adept at competing in an area of expertise such as IO or other unconventional niches appropriate for the task.

Examining IO

IO is diverging from warfare as we know it, and ignoring our vulnerability to the effects of compromise may prove to be our Achilles heel. The Department of Defense has delineated five core capabilities comprising IO: computer network operations, electronic warfare, operational security, military deception and psychological operations.

Computer delivered attacks are easily studied, but difficult to defend against. Destroying the operability of a key logistical, economic or political platform could produce strategic results as readily as a coordinated attack against a High Value Target. The common illustration here comes from the Gulf War in 1991 when a small contingent of Dutch computer hackers offered their services to Saddam Hussein, an offer that was fortunately declined. In exchange for \$1 million, this group would have tampered with the U.S. operational deployment to the Middle East by disrupting internet communications and other online systems required for moving multiple brigades overseas. The point to take away here is that IO instantly opens the dragnet for human resources requiring the government to either (1) re-focus personnel training requirements or (2) hire more civilians to do jobs that current force structure is incapable of handling. Defending against this adversary is one problem; finding and defeating him is another.

Electronic warfare (EW) and operations security (OPSEC) have been long-standing features of elaborate campaigns. Protecting information and interfering with an opponent's ability to pass his own are not new opportunities available to opposing forces, but the technology supporting these doctrines is in flux. A hallmark of this evolution is the advance of computer hardware and software that blurs the distinctions between the first three IO components: computer network operations, electronic warfare and operations security.

Use of military deception and psychological operations (PSYOPS) as methods of warfare are not novelties on the battlefield, but the metamorphosis that has occurred in television broadcast, internet proliferation, and the media at large has made deception and PSYOPS the contemporary enemy's weapons of choice. To address these threats, conventional forces and their host nations must stretch the imagination for a measured response.

As extremists pursue weapons of mass destruction (WMD) and terrorist groups attempt to control politics with psychology, we must be careful to understand the focus of their military campaign. Misunderstanding may open the door for the influences of deception and PSYOPS in particular. In 1940, German GEN Heinz Guderian demonstrated the proper focus (though still tactically oriented) through blitzkrieg. He realized that the true center of gravity in the fascist fight for domination was not the legions of Soldiers that he passed by without even acknowledging on the battlefield, but more appropriately their command.¹

In 1967, GEN Vo Nguyen Giap realized that the focus for influencing strategic matters was not to be found on the battlefield, but rather in the enemy's political structure. The Communist Party

deliberately targeted two political weaknesses it perceived in the armor of the United States: (1) the rift between U.S. public support for the war and government decision-making, and (2) growing friction between the coalition forces, the United States and ARVN. High profile operations were conducted in public places where grotesque casualties, regardless of whose they were, could be observed by U.S. media and shown to a revolutionary constituency back home. The immediate results were damaging media reports that fueled the anti-war fire on America's streets. While he could not alter reality, Giap could alter the perception of reality enough to give anti-war politicians a winning hand, which they played to the hilt."²

Today's terrorists have perfected the manipulation of media in influencing a campaign's true center of gravity. No one in the United States can escape the gross realities of war; they are piped into homes via cable internet, satellite-based television and international news coverage 24 hours a day. Completing the picture for terrorist organizations is the type of government with which they are waging war. "Democracies, by their very nature, are acutely sensitive to public opinion, making them vulnerable to manipulation through the media."³

One might construe Michael Moore's film "Fahrenheit 911" as an example of our unintentional efforts to fight the enemy's fight for him. Despite the free speech privileges exercised here, the result is a deliberate degradation of the nation's will to fight—precisely the goal of terrorists.

Things have changed since the days when IO were wrapped up in telegraph cables and dispatch papers. The Industrial Age has been usurped by the Information Age, and the foes to national security are rewriting the rules of warfare. Information itself is no longer a mere assistant in operational success; rather it is one of the better instruments for achieving strategic objectives. In the Contemporary Operational Environment, less sophisticated and often poorly organized belligerents are achieving results that are disproportionate to their means through a mixture of unconventional attacks, terrorism and propaganda. In so doing, they are revealing to the world and its sole military/economic superpower, the United States, the veracity of Sun Tzu's words that "to subdue the enemy without fighting is the acme of skill."

¹ Wretchard, "News Coverage as a Weapon," 17 May 2004, *Belmont Club Archives*, The Belmont Club, accessed on 5 July 2004.

² Ibid.

³ Yael Shahar, "Information Warfare: The Perfect Terrorist Weapon," *ICT.org*, The International Policy Institute for Counter-Terrorism, Accessed 11 July 2004.



CPT Christian Graff has just returned from Iraq where he served as an SF team commander with a 20th Group battalion that was attached to 5th Special Forces Group.

or patch from the muzzle end you will push this dirt, residue, and moisture into the chamber and receiver. This is a major cause of stuck cases and problems with lever action and auto-loading rifles and shotguns. If you push or pull a brush back toward the chamber, you will notice the brush will throw the debris from the bore back into the chamber and locking lugs.

2. CENTER THE TIP AND ROD. BE CAREFUL NOT TO LET EITHER RUB THE BORE.

All firearms record their history. This is the reason most people look down the barrel of a firearm. An experienced eye can tell the method used for cleaning, the number of shots and the gun maintenance applied to the firearm. Many marks are caused by people who carelessly let the tip or rod rub the inside the barrel.

3. USE A CLEAN PATCH SURFACE EACH TIME YOU GO DOWN THE BARREL.

This is similar to mopping a floor and rinsing the mop out. When you are using your firearm you will get abrasive dirt in the muzzle. The patch with solvent will flush this dirt out in the shortest distance. If you use this patch surface again, the dirt will be deposited in the chamber and neck. The next bullet down the barrel picks up this dirt and erodes the throat. This is the exact

equivalent of cleaning in the wrong direction.

4. NEVER RUN A BRUSH IN THE BARREL FIRST.

This will damage the firearm. The brush will pick up dirt, moisture or powder residue and deposit it into the chamber or receiver. Never dip a brush in solvent. The solvent at the brush core will collect dirt and drop it into the receiver and chamber.

5. NEVER GO BACK AND FORTH REVERSING THE BRUSH.

This will bend the bristles on the brush. This is the equivalent of bending a wire back and forth until it breaks. You will always ruin a brush if you reverse it while in the bore.

6. USE ONLY A FEW DROPS OF SOLVENT/LUBRICANT.

Many people think the more solvent the better. However, this will damage the firearm. Use only the solvent that the patch will absorb. If you see too much, the solvent, or oil, will drip into the trigger mechanism. This will cause a gummy trigger. If you use too much oil, it will drain back toward the stock and cause premature failure of the wood.



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West Nottingham Academy (WNA) is a small, distinctive boarding school in rural Maryland with a diverse international student body of about 150 ninth- through 12th-graders. The Richard R. Hallock Scholarship is given each year to a student whose parents or grandparents are or were career military or a member of the Foreign Service. These two annual scholarships cover tuition, fees, room and board for a student's junior and senior years at WNA. Qualified applicants must be currently in the 10th grade and maintain a B or better average.

Dr. D. John Watson, the Head of School, says the scholarships are worth \$65,000 over two years. "It's unfortunate, but these generous scholarships have often gone unclaimed because students and their parents are not aware of their existence," Watson said.

West Nottingham Academy is America's oldest boarding school, founded in 1744. Two of the signers of the Declaration of Independence are among the alumni, and the founder of WNA later became the sixth president of Princeton University.

With a ratio of one teacher to five students, the average class size has only 11 students, thus providing individual attention and a close, supportive community. As a boarding school, WNA gives students a firm foundation for college and leadership through a

strong academic program that fosters self-reliance. The school is located near the picturesque Chesapeake Bay, an hour's drive from Baltimore or Philadelphia.

The late COL Richard Hallock, for whom the scholarships are named, attended WNA and was valedictorian of the class of 1937. Soon after the outbreak of World War II, he joined the U.S. Army and was among the first to attend the Airborne School at Fort Benning, Ga. During his combat tours in Europe in World War II and Korea, he earned a Silver Star, four Bronze Stars with "V" for Valor, a Purple Heart and the Legion of Merit.

After retiring he became a successful businessman. COL Hallock believed that the Army and WNA were the most important formative influences in his life. "West Nottingham gave me the underpinnings of values and scholarship that carried me through the remainder of my life," he said.

Families interested in finding out more about the school and becoming Hallock Scholars can reach WNA's Admissions Office at (410) 658-5556 ext. 9224 or via e-mail at admission@wna.org. The school's website is www.wna.org.



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To find out how much you could save with GEICO, contact your local GEICO office, or call (800) 368-2734, and be sure to mention that you are a NIA member. If you already have a GEICO policy, call to discuss whether you qualify for the NIA member discount.

NIF Update

By Cindy Cerbin

I'll believe it when I see it, the nay-sayers said. Well, now they can see it.

Crews have begun erecting steel on the new National Infantry Museum and Soldier Center at Patriot Park, a 200-acre site linking Columbus, Ga. and Fort Benning. This is one of the most exciting phases of a construction project because it moves the fastest. One by one, beams weighing as much as 10 tons are lifted, maneuvered and locked into place like a colossal erector set.

The first pieces of structural steel to go up form the Last 100 Yards ramp, which will become the museum's signature exhibit. 100 yards long and 30 feet wide, with recreated battle scenes from throughout American history, the ramp represents the fact that the Infantryman, armed only with rifle and bayonet, holds the last 100 yards of every battle.

The first artifact to be placed in the new museum will be a Bradley Fighting Vehicle used in Operation Iraqi Freedom. A crane will lift the 25-ton vehicle onto a specially-engineered concrete pad on the Last 100 Yards ramp. Because of its size, the Bradley will have to be put in place before the walls and roof of the museum can be built around it.



Composite Construction Systems, Inc., a subcontractor of construction manager Batson-Cook, lines up a steel girder with its supporting column on the Last 100 Yards portion of the new museum.

Passersby are amazed by the scope of the work underway. The foundation and concrete basement walls of the 180,000-square-foot museum building are complete. The seven-acre parade ground has been cleared and graded. The renovated chapel on World War II Company Street is already hosting reunion groups.

Crews are also getting ready to install a geothermal loop field under the parade ground. Geothermal heating is a method of heating and cooling a building that takes advantage of the natural, stable warmth stored in the earth. It is more expensive initially than traditional heating and cooling systems, but is significantly more efficient and cost-effective in the long run.

Construction is not the only progress to report. Exhibit designers have completed a year-long process of deciding what

stories the museum will tell and selecting the artifacts and designing the displays that will weave those stories in a compelling way. Project managers will soon select a fabricator, the firm that will actually manufacture the displays.

While all this work is going on, the staff of the National Infantry Foundation is continuing to raise funds for the \$86 million project. \$66 million has been collected to date, including a recently approved \$5 million grant in the State of Georgia's 2008 budget.

The National Infantry Foundation still must raise about \$20 million to reach its project goal of \$85 million. If you'd like to help build this world-class tribute to Infantrymen, visit the Foundation's website at www.nationalinfantryfoundation.org.



The floor of the museum's Last 100 Yards ramp can be seen leading up to what will be the Fort Benning gallery.



WOULD YOU LIKE TO MAKE A DONATION?



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How many times have we heard professional athletes talk about "going into battle" prior to a big game? As a result they enter competition in outstanding physical shape. But what about our country's true warriors?

While the military has exacting physical standards, the soldier that takes his or her training above

and beyond will be best equipped to deal with the challenges of desert warfare.

THINK TRIATHLON NOT MUSCLE BEACH

The mistake many soldiers make is training to be muscular. While important, this is not the ideal. Today's soldier needs to be able to do things fast, efficiently, and for long periods of time. Only a program that emphasizes cardiovascular fitness can achieve this.

SLOW AND STEADY DOESN'T WIN THE RACE

While running is one of the most effective cardiovascular forms of exercise, a good interval program is necessary to match the pace in the field. The goal is to be able to sustain long marches at low intensity as well as to be able to run shorter distances quickly as one would do moving from position to position.

CAN'T RUN, CAN'T FIGHT

While running is one of the most efficient ways to improve endurance, it can also be the most demanding on the spine, hips, knees and ankles—especially when packing full gear. To prevent debilitating injuries it is essential to invest in boots built to take punishment.

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**ONE MINUTE BEFORE TWELVE, THEN BEAT
A LONG ROLL FOR THE DOUGHBOY**

by David C. Homsher

At the signing of the Armistice that ended World War I in Europe, there were five million men in the American Army; two million of them were in the American Expeditionary Forces (AEF) in France and Belgium. Veterans of WWI, Inc., reported in the final edition (January 2000) of their newspaper, *The Torch*, that as of 1 January 2000 there were 1,179 living American veterans of World War I. The U.S. Department of Veterans Affairs estimated in September 2004 that only 100 of these veterans remained alive. At this writing, it is reported that a total of 40 veterans are still living worldwide; about 10 of them are Americans. In a few more years they will all have “gone West.”

It took a special type of man to fight in World War I. Many went voluntarily, but 72 percent of the AEF were draftees. They arrived with a determination to show the world that they were better than any Soldiers that Europe had ever produced. They were from all parts of America. The AEF is recorded as having spoken and written about 50 different languages.

The average American soldier appears not to have been concerned about the status of his soul, nor the many and muddled causes that had dragged him out of Alabama or New York City pushcart to make the world safe. His primary, and frequently his only, questions in regard to the murderous trade to which he found himself apprenticed were (a) “When do we eat?” (b) “Where do we go from here?” and (c) “What outfit, buddy?”

They were poorly trained, ill equipped and forced to rely upon the French and the English for all of their artillery, tanks, horses and a large part of their food. Even these handicaps did little to stifle their spirit and their enthusiasm. They were young, healthy, clean-shaven and of a different demeanor

than the Europeans. They radiated confidence.

According to the unanimous testimony of experts, psychologists, psychiatrists, ministers, social workers, and the earnest men and women who were associated with it and studied it, the American Army in France was at once the sanest, the soberest and the least criminal body of men ever gathered together. The French civilians and Soldiers alike felt similarly about the AEF. They made themselves at home in France and somehow hurdled the language barriers, made friends with the peasant family where they billeted and with every child within reach.

Almost overnight they changed the face of France. Nothing astonished them and nothing was regarded as an insurmountable obstacle. Lessons were quickly learned. They showed resolve, determination and frequently recklessness on the battlefield. It was this last factor that accounted for the high casualty rate of the AEF.

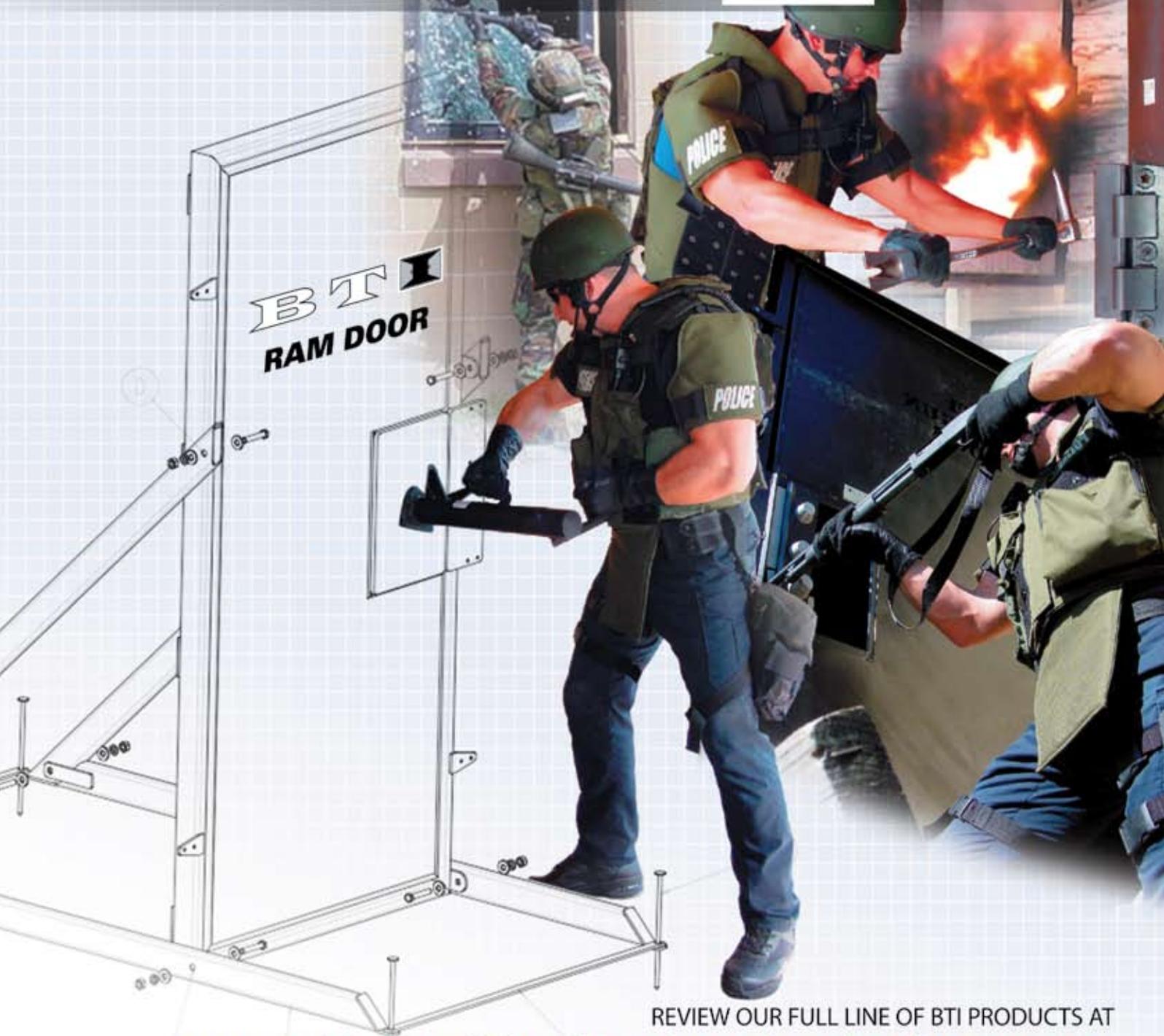
Most historians admit that, although the Americans did not physically win the war, they did provide the boost in Allied morale which enabled the Entente to surge forward to final victory in 1918.

For years in cities and towns all across America, aged World War I vets gathered for monthly meetings and pot-luck lunches of their “Last Man Clubs.” Now there are not enough doughboy veterans left to form an Infantry squad. Soon, the last survivor of a magnificent generation will have forever parted in body but never in spirit. The memory of the AEF of 1917-1918 who went to France will remain with us in the stories they have left behind.



David C. Homsher is a historian/author of the “American Soldier of World War I and His Battlefields.”

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FORT KNOX AND THE PROFESSIONALS

The annual Infantry Ball, sponsored at the Fort Knox Leaders Club by the The Professionals Chapter of the National Infantry Association, and the first and second Battalions of the 46th Infantry, took on a more significant role than just another formal occasion. Both the Chief of Infantry, MG Walter Wojdakowski, and the Chief of Armor, MG Robert Williams,



MG Wojdakowski receives mementos from The Professionals chapter. LTC Roger Shuck, Commander, 2-46th Infantry; CSM (Ret) Patrick O'Donnell, President; MG Wojdakowski; LTC Timothy Quillin, Commander, 1-46th Infantry.

sat at the head table. The close personal relationship between the two chiefs was apparent. They have taken on the daunting task of creating the Maneuver Center of Excellence at Fort Benning. The two men

truly demonstrate the cooperative spirit of these great forces coming together.

Wojdakowski delivered the keynote address. As the commanding general of the Infantry Center and School at Fort

Benning, he gave an update on the state of the Infantry. His remarks confirmed the close relationship between the Infantry and Armor communities.

As the leader of 60,000 Infantry Soldiers, he assured those in attendance that our Soldiers are the best that ever served and are protecting us everyday.

CSM (Ret) Patrick O'Donnell, the president of the Professionals and the guest of honor, stated after the ball, "In the 42 years I have been in or associated with the Army, it is hard to ever remember a more significant event. To those that worried about the maneuver force coming together, this evening dispels those worries. All of Fort Knox supported the Infantry this evening. I was privileged to sit with CSM Otis Smith, the Command Sergeant Major of Fort Knox, and I had the opportunity to thank him for his personal and professional support. Our Armor and Infantry forces are in good hands."



MG Wojdakowski greets some of the OSM recipients. Shown L-R are: Col Frusha, LTC Trietley, 1SG Walden, COL Utley.



THE BIG RED ONE

by 1LT Edward O. Ziembinski

The arrival of the First Infantry Division to Fort Riley last August brought an influx of Infantrymen to the area and created the need for more housing, more training, and the return of the Infantry Ball. The last Infantry Ball held on Fort Riley was in 1996 when the division left for Germany. Now that the Big Red One has returned, it seemed only natural that the Infantry communities gather in a celebration



Shield of Sparta recipients Phyllis Love and Joan Shelton.

of reunion and fraternity.

Battalions in attendance at the Infantry Ball, held in January of this year, included 1-16 IN, 2-16 IN, 1-28 IN, 1-41 IN, and 4-1 CAV. The newly reorganized Big Red One Chapter of the

National Infantry Association was also in attendance to award Orders of Saint Maurice to eight deserving officers and NCOs, and Shields of Sparta to two very special ladies. The awards ceremony marked one of the high points of the evening as the nominees received their awards from MG Hamm, Commanding General of the First Infantry Division. Recipients of the OSM were Mr. John Montgomery, COL Edward Burke, CSM Michael S. McCoy, MAJ David M. Wood, SGM Steve Murphy, SGM Randy Waddell, CPT Thomas E. Laybourn and CSM Michael F. Love. Mrs. Phyllis Love and Mrs. Joan Shelton received the Shield of Sparta.



MG Hamm presents OSM awards.



USMA INFANTRY BALL

by J. Phoenix

On Friday evening, 2 February 2007, the West Point Chapter of the National Infantry Association's annual formal ball was conducted, with chapter president LTC Bill Butler of the Department of Military Instruction presiding.

Officers and their ladies, in formal attire despite the cold, wind and snow outside, were joined by cadets who had branched Infantry, friends and guests. After the Call to Mess sounded and the colors were posted, the traditional Infantry punch was mixed on a camouflage-netted and sandbagged platform. Four cadet officers added wine and champagne for wars in Europe, Scotch for our allies, and warm beer for Vietnam.



BG Robert Caslen (70th Commandant) assisting with the Grog Ceremony.

Commandant, BG Robert Caslen, '75; tasted the brew in true Infantry style. A muddy jungle boot and a cadet saber also were involved. The traditional toasts were offered to the nation, our Commander in Chief, the Army, the Academy, the Infantry branch and Infantrymen past, present and future fighting to protect our freedom around the world. Then a toast was offered with no response expected from the gathering: "A toast to all of our fallen comrades."

Guest speakers were COL (P) Michael S. Linnington, '80 deputy commander of



Cadet Color Guard presents the colors.



Among the OSM awardees are (L-R) MSG John Jones, MAJ Christopher McKinney, MAJ Kurt Roberts, CPT John Bryan and SFC Forrest Blum.

the Infantry School; and BG Daniel Allyn, '81, who was an S-3 during the first Gulf War and commanded a brigade during the second. The torch was passed to the newest Infantrymen by Operation Keep up the Fire, a tradition started at West Point in which veteran Infantrymen donate a set of Infantry crossed rifles to cadets just beginning their careers with The Queen of Battle.

After the ceremonies, the toast "to the ladies" was recalled, and music for dancing was provided, although many of the Infantrymen continued to intersperse turns on the dance floor with the telling of "war stories" to an appreciative audience of cadet Infantrymen.

Adapted from *Assembly* magazine.





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★ News and Awards ★



SFC Michael F. Menapace, Sr., (left) of the U.S. Army Accessions Command was awarded the OSM on 15 February 2007 by MSG Blaine Huston during a ceremony at the USAAC HQs.



COL David Paschal (CDR, 1BCT 10th MTN) and LTC Bill Bureson (CDR 1-87 IN) present CSM Todd Hibbs with the OSM on 22 January 2007. Hibbs departs 1-87 IN after two years to be the CSM 6th Ranger Training Brigade.



George E. Harvey (Ret), treasurer of the 17th IN Reg. Assn. for 18 years, and Lawrence S. Haynes (Hon. SGM), secretary and scholarship chairman of the same, received the OSM at Colorado Springs, Co., on 16 September 2006. Awards were presented by MAJ Tom Veale, Chief of Public Affairs at Cheyenne Mountain.



COL (Ret) Roland J. Tiso, Jr., received the OSM at U.S. Central Command, MacDill AFB, Tampa, Fla., on 23 March 2007, where Tiso continues to serve as a civilian employee. The award was presented by the Deputy Commander of U.S. Central Command, VADM David C. Nichols.



SFC (Ret) Richard C. Taylor was awarded the OSM on 17 Apr 2007 at a ceremony officiated by COL Robert J. Botters, G3/ DOT, USAIS. The award was presented by COL (Ret) Robert Brown, DPTM, USAIS. Photo shows wife, Christeen, and son, Patrick.



MAJ Nick Ducich received the OSM at Camp Roberts, Calif., on 26 January 2007, during National Guard Field Drills for the 1-184 Infantry (Light).

FAREWELL, STEPHANIE, AND THANKS

By the time this issue is published, Stephanie Seffernick and her husband (CPT Shawn) will be at the Naval Postgraduate School in Monterey. Stephanie directed our awards program for the past 4 1/2 years to a level of excellence that elicited praiseworthy comments

from many of you. She will be missed. We have, as her replacement, Kelly Tolman who will ably fill Stephanie's shoes. Hail and farewell from the NIA staff.



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